



**FINAL OPERATIONAL
SERVICE DELIVERY
AND BUDGET
IMPLEMENTATION PLAN
[SDBIP]**

**2024-2025
FINANCIAL
YEAR**

GREAT KEI MUNICIPALITY

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ACRONYMS

ADM	Amatole District Municipality
AFS	Annual Financial Statements
AG	Auditor general
CWP	Community Works programme
COGTA	Department of Cooperative Governance and Traditional Affairs
DRDLA	Department of Rural Development and Agrarian Reform
EPWP	Expanded Public Works Programme
EEP	Employment Equity Plan
FY	Financial year
GKM	Great Kei Municipality
ICT	Information Communication Technology
IDP	Integrated Development Plan
IT	Information Technology
IGR	Inter-Governmental Relations
LED	Local Economic Development
LGTAS	Local Government Turn Around Strategy
LLF	Local Labor Forum
MFMA	Local Government: Municipal Finance Management Act No. 56 of 2003
MIG	Municipal Infrastructure Grant
MPAC	Great Kei Municipality Public Accounts Committee
MTRF	Medium Term Revenue Framework
MRM	Moral Regeneration Movement
N/A	Not applicable (for the period)
NKPI	National Key Performance Indicator
PMS	Performance Management Systems
SDBIP	Service Delivery and Budget Implementation Plan
SLA	Service Level Agreement
SMME's	Small, Medium and Micro Enterprises
SDF	Spatial Development Framework
SPU	Special Programmes Unit

MUNICIPAL MANAGER'S QUALITY CERTIFICATE

I, Lawrence Mambila in my capacity as the Municipal Manager of the Great Kei Municipality submit this Final Operational Service Delivery and Budget Implementation Plan (SDBIP) for the 2024/2025 financial year for approval by the Mayor. This Draft Operational SDBIP has been prepared in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act of 2003.



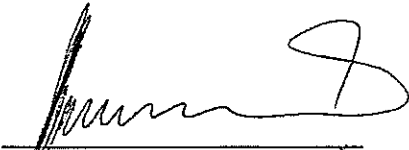
Mr. J.N Mambila
Municipal Manager

26 June 2024

Date

1 MAYOR'S APPROVAL

I, Ngenisile Tekile, in my capacity as the Mayor of the Great Kei Municipality, hereby approve the Final Operational Service Delivery and Budget Implementation Plan (SDBIP) for the 2024/2025 financial year as required in terms of Section 53(1) (c) (ii) of the Local Government: Municipal Finance Management Act of 2003.



Cllr N. Tekile
Mayor

26 June 2024
Date

PART 1: BACKGROUND

1.1. Introduction

This Strategic Service Delivery and Budget Implementation Plan (SDBIP) is a key management, implementation and monitoring tool which provides operational content to the end-of-year service delivery targets as set out in the Annual budget and annual IDP Targets. It determines the performance agreements for the Municipal Manager and all Top Managers whose performance is monitored through Section 71 monthly reports and evaluated through the annual process.

1.2. Legislative framework

In terms of Section 1(i) of the MFMA, the SDBIP is defined as: *"a detailed plan approved by the mayor of a municipality in terms of section 53(1) (c) (ii) for implementing the municipality's delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:*

- (a) Projections for each month of-*
 - (i) revenue to be collected by source; and*
 - (ii) operational and capital expenditure, by vote;*
- (b) service delivery targets and performance indicators for each quarter; and*
- (c) any other matters that may be prescribed."*

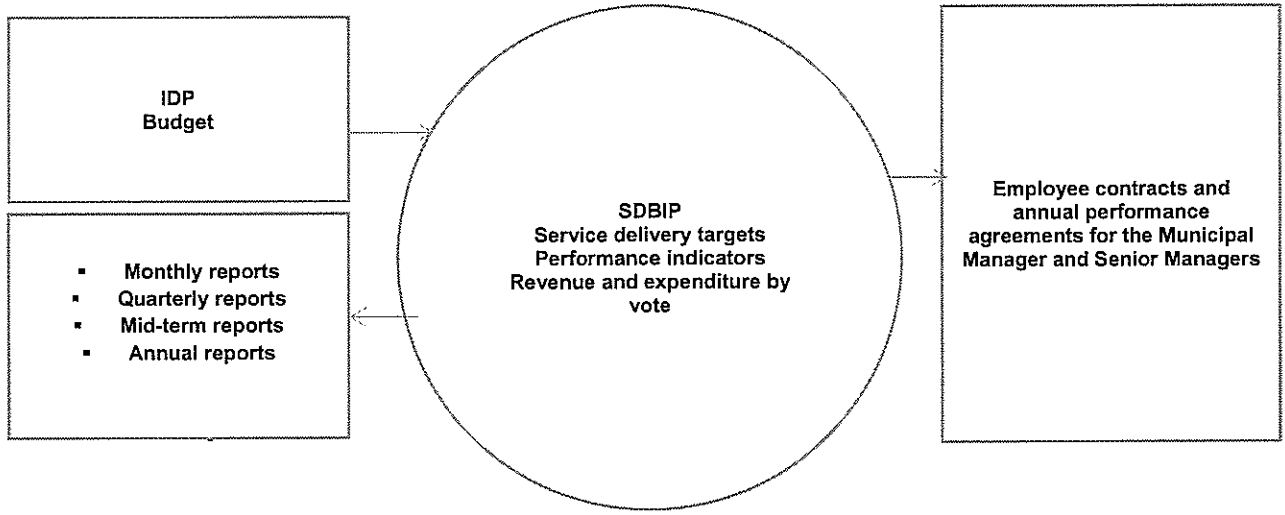
In terms of the MFMA read together with Municipal Budget and Reporting Regulations of 2009, the process of the SDBIP is as follows:

- The Mayor of a municipality must (c) (ii) that the municipality's service delivery and budget implementation plan is approved by the Mayor within 28 days after approval of the IDP and budget. This SDBIP will inform the performance agreements of all Section 57/6 Managers and it will further be cascaded down as per the PMS policy of Council.
- During Mid-Term Performance Assessment and Budget Adjustment the municipality may amend its SDBIP and submit such changes to Council for approval.

1.3 SDBIP Cycle

Council

Administration



PART 2: FINANCE

2.1 Component 1 – Budget Information

Budget Summary	Final Budget 2023 -24	Draft Budet 2024-25	2024-25	2025-26	2026-27
Total Operating Revenue	141 063 056	125 486 319	146 220 394	153 983 672	155 841 944
Total Capital Revenue	37 555 154	34 936 000	47 356 000	20 085 000	20 107 000
Total Revenue	178 618 210	160 422 319	193 576 394	174 068 672	175 948 944
Total Operating Expenditure	123 626 900	112 097 375	125 679 582	119 454 168	124 764 576
Total Capital Expenditure	50 550 304	37 353 679	56 933 968	17 848 345	17 633 410
Total Expenditure	174 177 204	149 451 054	182 613 550	137 302 513	142 397 986
Suplus/Deficit	4 441 006	10 971 265	10 962 844	36 766 159	33 550 958

2.1.1 Sub-component 1 – Monthly Projections of Revenue by Source

EC123 Great Kei - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue											
Exchange Revenue											
Service charges - Electricity	2	9 512	9 685	9 823	12 293	11 392	11 392	11 392	9 212	9 635	10 079
Service charges - Water	2	-	-	-	-	0	0	0	0	0	0
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	(0)	(0)	(0)
Service charges - Waste Management	2	10 827	8 338	4 321	8 489	9 681	9 681	9 681	8 856	9 305	9 733
Sale of Goods and Rendering of Services		577	659	690	908	918	918	918	600	637	675
Agency services		155	178	296	316	316	316	316	264	276	289
Interest		-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		5 665	3 353	1 323	1 404	1 904	1 904	1 904	1 719	1 798	1 880
Interest earned from Current and Non Current Assets		458	694	1 959	1 200	1 200	1 200	1 200	7 500	7 845	8 205
Dividends		-	-	-	-	-	-	-	-	-	-
Rent on Land		-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		44	47	288	437	437	437	437	195	204	213
Licence and permits		156	462	601	558	558	558	558	575	602	630
Operational Revenue		101	95	212	250	3 293	3 293	3 293	340	345	351
Non-Exchange Revenue											
Property rates	2	-	-	-	46 559	44 069	44 069	44 069	45 948	48 062	50 273
Surcharges and Taxes		-	-	-	-	0	0	0	0	0	0
Fines, penalties and forfeits		43	20	95	187	821	821	821	391	409	428
Licences or permits		6	-	-	-	0	0	0	0	0	0
Transfer and subsidies - Operational		65 369	53 823	56 743	59 465	59 515	59 515	59 515	59 796	62 401	65 353
Interest		5 161	4 378	6 223	7 009	7 009	7 009	7 009	7 393	7 733	8 089
Fuel Levy		-	-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	(23)	(65)	-	0	0	0	3 192	3 339	3 493
Other Gains		(1 215)	2 695	(292)	-	-	-	-	-	-	-
Discontinued Operations											
Total Revenue (excluding capital transfers and contributions)		97 061	84 403	82 310	139 065	141 113	141 113	141 113	146 220	152 791	159 889
Expenditure											
Employee related costs	2	46 928	45 054	45 219	46 979	47 291	47 291	47 291	51 188	53 543	56 006
Remuneration of councillors		4 554	4 660	4 956	5 526	5 526	5 526	5 526	5 770	6 035	6 313
Bulk purchases - electricity	2	10 765	12 219	11 474	12 500	13 500	13 500	13 500	13 113	13 716	14 347
Inventory consumed	8	308	251	368	2 180	1 865	1 865	1 865	3 146	3 220	3 297
Debt impairment	3	-	-	-	-	-	-	-	-	-	-
Depreciation and amortisation		11 653	13 078	14 703	13 300	14 641	14 641	14 641	14 661	15 335	16 041
Interest		1 908	1 434	1 253	280	280	280	280	60	63	66
Contracted services		6 104	7 869	5 057	11 186	11 553	11 553	11 553	9 572	9 991	10 451
Transfers and subsidies		-	-	156	-	-	-	-	-	-	-
Irrecoverable debts written off		29 107	19 553	11 390	9 000	8 550	8 550	8 550	5 500	5 753	6 018
Operational costs		16 037	15 955	16 318	19 303	20 401	20 401	20 401	22 671	23 538	24 486
Losses on disposal of Assets		1 239	1 914	-	-	-	-	-	-	-	-
Other Losses		-	-	-	-	-	-	-	-	-	-
Total Expenditure		128 662	122 006	110 903	120 253	123 607	123 607	123 607	125 680	131 193	137 023
Surplus/(Deficit)		(31 542)	(37 603)	(28 594)	18 832	17 506	17 506	17 506	20 541	21 598	22 866
Transfers and subsidies - capital (monetary allocations)	6	15 979	23 250	31 814	45 557	44 975	44 975	44 975	47 356	43 803	44 782
Transfers and subsidies - capital (in-kind)	6	416	7 903	3 024	66 677	10 000	10 000	10 000	0	0	0
Surplus/(Deficit) after capital transfers & contributions		(15 146)	(6 450)	5 244	132 066	72 481	72 481	72 481	67 897	65 401	67 648
Income Tax		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		(15 146)	(6 450)	5 244	132 066	72 481	72 481	72 481	67 897	65 401	67 648
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		(15 146)	(6 450)	5 244	132 066	72 481	72 481	72 481	67 897	65 401	67 648
Share of Surplus/Deficit attributable to Associate	7	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	1	(15 146)	(6 450)	5 244	132 066	72 481	72 481	72 481	67 897	65 401	67 648

2.1.2 SUB-COMPONENT 2 – MONTHLY PROJECTIONS OF EXPENDITURE (OPERATING AND CAPITAL) AND REVENUE FOR EACH VOTE CAPITAL EXPENDITURE (STANDARD CLASSIFICATION)

EC123 Great Kei - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote										
Vote 1 - Office of the Municipal Manager	1	-	6	279	-	0	0	6	6	7
Vote 2 - Directorate: Budget and Treasury		72 716	68 117	65 232	112 658	128 379	128 378	138 205	129 359	135 499
Vote 3 - Directorate: Corporate Services		32	41	-	-	50	50	0	0	0
Vote 4 - Directorate: Strategic Services		452	477	481	663	3 706	3 706	732	755	779
Vote 5 - Directorate: Technical Services & Community Services		40 245	45 915	51 184	138 956	63 954	63 954	55 633	66 463	68 476
Vote 6 - Municipal Manager-Acting		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	113 456	115 565	117 147	252 319	196 088	196 088	193 576	196 594	204 671
Expenditure by Vote to be appropriated										
Vote 1 - Office of the Municipal Manager	1	4 514	624	-	-	0	0	0	0	0
Vote 2 - Directorate: Budget and Treasury		64 398	58 532	53 165	36 542	36 787	35 787	33 215	34 743	36 341
Vote 3 - Directorate: Corporate Services		11 827	5 757	6 856	14 170	13 315	13 315	11 777	12 281	12 828
Vote 4 - Directorate: Strategic Services		15 259	16 019	16 699	21 589	20 692	20 692	24 377	25 410	26 490
Vote 5 - Directorate: Technical Services & Community Services		31 614	38 673	37 163	47 973	52 823	52 823	55 311	58 760	61 364
Vote 6 - Municipal Manager-Acting		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	128 602	122 006	110 903	120 253	123 607	123 607	125 680	131 193	137 023
Surplus/(Deficit) for the year	2	(15 146)	(6 450)	6 244	132 066	72 481	72 481	67 897	65 401	67 648

2.1.3 Sub-component 3- Budget Statement Summary

EG123 Great Kei - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates	-	-	-	46 569	44 069	44 069	44 069	45 648	48 062	50 273
Service charges	20 539	19 023	14 244	20 762	21 072	21 072	21 072	18 108	18 940	19 812
Investment revenue	458	594	1 958	1 200	1 200	1 200	1 200	7 590	7 845	8 206
Transfer and subsidies - Operations	65 359	53 823	56 743	59 465	59 515	59 515	59 515	59 796	62 401	65 352
Other own revenue	10 894	11 863	9 294	11 069	15 257	15 257	15 257	14 659	15 942	16 247
Total Revenue (excluding capital transfers and contributions)	97 061	84 403	82 310	139 065	141 113	141 113	141 113	148 220	152 791	159 689
Employee costs	46 928	45 084	45 219	46 979	47 291	47 291	47 291	51 188	53 943	56 006
Remuneration of councillors	4 554	4 680	4 955	5 328	5 526	5 526	5 526	5 770	6 035	6 313
Depreciation and amortisation	11 653	13 078	14 703	13 300	14 641	14 641	14 641	14 661	15 335	16 041
Interest	1 938	1 434	1 253	280	280	280	280	60	69	86
Inventory consumed and bulk purchases	11 073	12 470	11 643	14 660	15 365	15 365	15 365	16 258	16 935	17 644
Transfer and subsidies	-	-	156	-	-	-	-	-	-	-
Other expenditure	52 487	45 291	32 764	39 469	40 504	40 504	40 504	37 743	38 282	40 835
Total Expenditure	128 652	122 006	110 903	129 253	123 607	123 607	123 607	125 630	131 199	137 623
Surplus/Deficit	(31 592)	(37 603)	(28 593)	(18 832)	(17 505)	(17 505)	(17 505)	20 541	21 599	22 066
Transfers and subsidies - capital (monetary allocations)	15 979	23 250	31 814	45 557	44 975	44 975	44 975	47 256	43 803	44 782
Transfers and subsidies - capital (in-kind)	416	7 903	3 024	6 677	10 000	10 000	10 000	0	0	0
Surplus/Deficit after capital transfers & contributions	(15 146)	(6 450)	6 244	(12 055)	(72 481)	(72 481)	(72 481)	67 897	65 401	67 648
Share of Surplus/Deficit attributable to Associates	-	-	-	-	-	-	-	-	-	-
Surplus/Deficit for the year	(15 146)	(6 450)	6 244	(12 055)	(72 481)	(72 481)	(72 481)	67 897	65 401	67 648
Capital expenditure & funds sources										
Capital expenditure	15 943	21 636	36 971	113 043	65 698	65 698	65 698	57 298	30 105	30 436
Transfers recognised - capital	16 105	15 254	25 121	100 851	51 990	51 990	51 990	42 895	29 772	30 105
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	(182)	1 100	10 630	12 217	13 708	13 708	13 708	14 339	0	0
Total sources of capital funds	15 943	16 354	36 951	113 043	65 698	65 698	65 698	56 534	29 772	30 105
Financial position										
Total current assets	19 006	29 315	36 691	110 284	112 516	112 516	112 516	107 640	142 592	164 636
Total non-current assets	321 620	329 166	351 235	402 319	354 969	354 969	354 969	335 378	369 040	381 533
Total current liabilities	61 106	55 290	54 694	14 489	14 489	14 489	14 489	31 650	49 169	50 384
Total non-current liabilities	33 291	29 007	31 490	30 000	30 000	30 000	30 000	31 470	32 918	34 432
Community wealth/Equity	226 911	244 007	283 927	450 355	290 752	290 752	290 752	402 412	415 304	433 647
Cash flows										
Net cash from (used) operating	(521)	(149)	78 288	169 456	(106 857)	106 857	106 857	104 412	103 133	99 115
Net cash from (used) investing	-	-	-	(113 043)	(64 927)	(64 927)	(64 927)	(47 339)	(43 753)	(43 037)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end	5 589	5 295	94 996	70 018	58 540	58 540	58 540	56 773	116 153	172 237
Cash backing/surplus reconciliation										
Cash and investments available	5 384	16 610	33 547	55 978	58 207	58 207	58 207	71 513	104 802	126 226
Application of cash and investments	56 174	46 817	45 131	2 728	2 936	2 936	2 936	(5 268)	10 176	11 931
Balance - surplus (shortfall)	(50 790)	(30 207)	(11 584)	53 250	55 271	55 271	55 271	76 781	94 626	113 295
Asset management										
Asset register summary (WCV)	315 541	300 859	315 694	304 344	305 343	305 343	305 343	339 374	339 268	351 428
Depreciation	11 631	13 078	14 703	13 300	14 641	14 641	14 641	14 661	15 335	16 041
Renewal and Upgrading of Existing Assets	13 939	2 338	35 424	103 644	52 317	52 317	52 317	48 811	22 512	23 547
Repairs and Maintenance	351	197	185	1 200	500	500	500	2 199	2 209	2 220
Free services										
Cost of Free Basic Services provided	6 499	7 473	9 872	7 747	7 747	7 747	7 747	8 325	8 741	9 178
Revenue cost of free services provided	4 176	160 369	146 609	202 037	202 037	202 037	202 037	201 476	211 630	222 127
Households below minimum service level										
Water:	6	6	6	6	6	6	6	6	6	6
Sanitation/sewerage:	6	6	6	6	6	6	6	6	6	6
Energy:	6	6	6	6	6	6	6	6	6	6
Refuse:	6	6	6	6	6	6	6	6	6	6

2.1.4 Sub-component 4- Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

EC123 Great Kei - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional	1									
<i>Governance and administration</i>		70 847	31 282	61 833	112 658	128 428	128 428	134 152	127 211	133 142
Executive and council		-	-	-	-	-	-	230	230	230
Finance and administration		70 847	31 282	61 833	112 658	128 428	128 428	133 922	126 981	132 912
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		787	38 195	1 785	1 811	1 822	1 822	2 206	2 273	2 369
Community and social services		588	37 533	514	948	958	958	974	984	1 021
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		199	656	992	863	863	863	1 226	1 282	1 341
Housing		-	6	279	-	0	0	6	6	7
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		16 166	24 987	33 914	109 873	37 704	37 704	36 645	38 331	40 094
Planning and development		482	477	481	863	3 706	3 706	502	525	549
Road transport		15 703	24 490	33 432	109 210	33 997	33 997	36 143	37 806	39 545
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		25 657	21 111	19 815	27 977	28 135	28 135	20 573	28 779	29 067
Energy sources		11 387	9 787	10 701	18 296	17 263	17 263	10 217	17 947	17 737
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	(0)	(0)	(0)
Waste management		14 289	11 324	8 915	9 681	10 873	10 873	10 356	10 832	11 330
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	113 456	115 555	117 147	252 319	196 088	196 088	193 576	196 594	204 671
Expenditure - Functional										
<i>Governance and administration</i>		85 652	98 766	59 060	56 288	55 879	55 879	51 264	53 553	55 979
Executive and council		9 533	5 632	5 443	5 576	5 576	5 576	6 213	6 478	6 758
Finance and administration		76 119	93 134	53 618	50 712	50 102	50 102	45 041	47 074	49 223
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		(641)	5 282	6 220	3 577	5 323	5 323	7 933	8 239	8 585
Community and social services		18 645	4 482	4 055	450	450	450	1 295	1 295	1 322
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		(19 286)	800	2 165	3 127	4 873	4 873	6 638	6 943	7 263
Housing		-	-	-	-	0	0	0	0	0
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		18 570	19 362	18 308	26 325	28 778	28 778	36 442	37 968	39 580
Planning and development		11 529	12 833	11 257	15 992	15 106	15 106	18 065	18 828	19 625
Road transport		7 040	6 529	7 051	10 333	13 672	13 672	18 377	19 140	19 955
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		25 021	(1 384)	27 315	34 063	33 828	33 828	30 051	31 433	32 879
Energy sources		12 515	(15 252)	16 219	17 510	19 334	19 334	16 916	17 695	18 508
Water management		1	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		12 505	13 868	11 096	16 553	14 494	14 494	13 135	13 739	14 371
Other	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	128 602	122 006	110 903	120 253	123 607	123 607	125 680	131 193	137 023
Surplus/(Deficit) for the year		(15 146)	(6 450)	6 244	132 066	72 481	72 481	67 897	65 401	67 648

2.1.5 Sub-component 5- Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 2 - Directorate: Budget and Treasury		(469)	402	21	-	-	-	-	0	0	0
Vote 3 - Directorate: Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 4 - Directorate: Strategic Services		-	-	-	-	-	-	-	-	-	-
Vote 5 - Directorate: Technical Service & Community Services		12 646	6 757	-	57 980	20 343	20 343	20 343	6 522	6 822	7 136
Vote 6 - Municipal Manager- Acting		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	12 176	7 160	21	57 980	20 343	20 343	20 343	6 522	6 822	7 136
Single-year expenditure to be appropriated	2										
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	44	44	44
Vote 2 - Directorate: Budget and Treasury		-	-	1 199	910	795	795	795	1 254	289	289
Vote 3 - Directorate: Corporate Services		-	-	17	1 300	836	836	836	540	0	0
Vote 4 - Directorate: Strategic Services		-	651	116	915	2 054	2 054	2 054	896	0	0
Vote 5 - Directorate: Technical Service & Community Services		3 767	14 826	35 617	51 943	41 670	41 670	41 670	48 012	22 950	22 970
Vote 6 - Municipal Manager- Acting		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		3 767	15 477	36 951	55 068	45 355	45 355	45 355	50 746	23 284	23 303
Total Capital Expenditure - Vote		15 943	22 636	36 971	113 048	65 698	65 698	65 698	57 268	30 105	30 439
Capital Expenditure - Functional											
Governance and administration		(469)	402	1 236	2 210	1 630	1 630	1 630	1 838	334	334
Executive and council		-	-	-	-	-	-	-	44	44	44
Finance and administration		(469)	402	1 236	2 210	1 630	1 630	1 630	1 794	289	289
Internal audit		-	-	-	-	-	-	-	-	-	-
Community and public safety		193	26	349	500	143	143	143	796	0	0
Community and social services		193	26	349	50	43	43	43	0	0	0
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	450	100	100	100	796	0	0
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
Economic and environmental services		15 874	22 162	31 139	99 213	55 730	55 730	55 730	52 775	22 512	23 547
Planning and development		-	651	116	915	2 054	2 054	2 054	896	0	0
Road transport		15 874	21 511	31 021	98 298	53 676	53 676	53 676	51 879	22 512	23 547
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		345	46	4 247	11 125	8 194	8 194	8 194	1 859	7 260	6 558
Energy sources		345	-	499	6 225	5 681	5 681	5 681	0	7 260	6 558
Water management		-	-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	46	3 748	4 900	2 513	2 513	2 513	1 859	0	0
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	15 943	22 636	36 971	113 048	65 698	65 698	65 698	57 268	30 105	30 439
Funded by:											
National Government		16 105	9 610	15 409	17 584	34 051	34 051	34 051	21 073	7 280	6 558
Provincial Government		-	5 618	10 362	25 217	9 200	9 200	9 200	15 000	15 690	16 412
District Municipality		-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (primary direction) (not from Deparm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Education Institutions)		-	27	340	56 600	9 779	9 779	9 779	6 602	6 822	7 136
Transfers recognised - capital	4	16 105	15 254	26 121	100 831	51 990	51 990	51 990	42 585	29 772	30 105
Borrowing	6	-	-	-	-	-	-	-	-	-	-
Internally generated funds		(162)	1 100	10 630	12 217	13 708	13 708	13 708	14 339	0	0
Total Capital Funding	7	15 943	16 354	36 951	113 048	65 698	65 698	65 698	56 934	29 772	30 105

2.1.6 Sub-component 6- Monthly Budget Statement - Financial Position

EC123 Great Kei - Table A6 Budgeted Financial Position

Description	Ref	2020/21	2021/22	2022/23	Current Year: 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Current assets											
Cash and cash equivalents		5 384	16 610	33 547	55 978	58 207	58 207	58 207	71 513	104 802	125 329
Trade and other receivables from exchange transactions	1	5 177	3 484	3 682	17 811	17 811	17 811	17 811	7 256	7 599	7 939
Receivables from non-exchange transactions	1	-	-	(7 871)	33 682	33 682	33 682	33 682	19 557	20 467	21 408
Current portion of non-current receivables		-	-	1	-	0	0	0	0	0	0
Inventory	2	13	13	13	13	13	13	13	13	14	15
VAT		4 539	8 085	9 375	2 800	2 800	2 800	2 800	9 291	9 718	10 155
Other current assets		3 893	143	143	-	5	5	5	0	0	0
Total current assets		19 006	28 315	38 891	110 284	112 518	112 518	112 518	107 640	142 592	164 856
Non current assets											
Investments		-	-	-	-	-	-	-	-	-	-
Investment property		77 801	77 801	74 600 546 91	77 801	79 105	79 105	79 105	75 922	74 601	74 601
Property, plant and equipment	3	243 784	251 330	276 572	323 948	275 847	275 847	275 847	308 644	293 800	306 263
Biological assets		-	-	-	-	-	-	-	-	-	-
Living and non-living resources		-	-	-	-	-	-	-	-	-	-
Heritage assets		36	36	36	36	36	36	36	38	40	41
Intangible assets		(0)	(0)	26	535	(18)	(18)	(18)	574	600	628
Trade and other receivables from exchange transactions		-	-	-	-	-	-	-	-	-	-
Non-current receivables from non-exchange transactions		-	-	-	-	-	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		321 620	329 166	351 235	402 319	354 969	354 969	354 969	385 378	369 040	381 533
TOTAL ASSETS		340 627	357 482	390 126	512 603	467 488	467 488	467 488	493 018	511 631	546 389
LIABILITIES											
Current liabilities											
Bank overdraft		-	-	-	-	-	-	-	-	-	-
Financial liabilities		(0)	(0)	(0)	-	0	0	0	0	0	0
Consumer deposits		393	387	377	35	35	35	35	37	38	40
Trade and other payables from exchange transactions	4	60 737	45 389	41 074	8 234	8 234	8 234	8 234	14 347	15 005	15 697
Trade and other payables from non-exchange transactions	5	493	365	2 263	-	0	0	0	11 814	28 048	29 338
Provision		(3 125)	3 854	3 534	6 200	6 200	6 200	6 200	6 504	6 803	7 116
VAT		2 609	5 295	7 636	-	(0)	(0)	(0)	(1 651)	(1 727)	(1 807)
Other current liabilities		-	-	-	-	-	-	-	-	-	-
Total current liabilities		61 106	55 290	54 884	14 469	14 469	14 469	14 469	31 030	48 168	50 384
Non current liabilities											
Financial liabilities	6	-	-	-	-	0	0	0	0	0	0
Provision	7	17 727	19 568	20 914	30 000	30 000	30 000	30 000	31 470	32 918	34 432
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		15 563	9 439	10 576	-	0	0	0	0	0	0
Total non current liabilities		33 291	29 007	31 490	30 000	30 000	30 000	30 000	31 470	32 918	34 432
TOTAL LIABILITIES		94 397	84 297	86 374	44 469	44 469	44 469	44 469	62 500	81 086	84 816
NET ASSETS		246 230	273 184	303 752	468 135	423 019	423 019	423 019	430 488	430 545	461 573
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	242 057	250 457	277 683	318 271	318 271	318 271	318 271	334 515	349 903	365 999
Reserves and funds	9	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	10	242 057	250 457	277 683	318 271	318 271	318 271	318 271	334 515	349 903	365 999

2.1.7 Sub-component 7- Monthly Budget Statement - Cash Flow

EC123 Great Kei - Table A7 Budgeted Cash Flows

Description	Ref	2020/21	2021/22	2022/23	Current Year 2022/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		-	-	-	33 682	33 682	33 682	33 682	45 640	43 662	43 662
Service charges		-	-	-	17 762	17 762	17 762	17 762	18 103	18 540	18 940
Other revenue		-	-	-	1 722	1 722	1 722	1 722	2 783	2 911	2 930
Transfers and Subsidies - Operational	1	-	-	-	56 733	56 733	56 733	56 733	59 009	61 755	61 755
Transfers and Subsidies - Capital	1	-	-	206 677	113 652	54 262	54 262	54 262	46 113	44 560	43 854
Interest		-	-	-	694	694	694	694	7 500	7 345	8 266
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(521)	(149)	(150 261)	(57 719)	(57 719)	(57 719)	(57 719)	(77 085)	(60 231)	(64 340)
Interest and Dividends		-	-	-	(230)	(230)	(230)	(230)	(294)	(307)	(321)
Transfers and Subsidies	1	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		(521)	(149)	78 356	166 456	106 637	106 637	106 637	184 112	103 135	99 115
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		-	-	-	-	3 043	3 043	3 043	3 152	3 336	3 453
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		-	-	-	(113 043)	(67 970)	(67 970)	(67 970)	(90 531)	(47 068)	(45 529)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	-	-	(113 043)	(64 927)	(64 927)	(64 927)	(47 339)	(43 739)	(43 037)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term financing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
Repayment of borrowings		-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD		(521)	(149)	78 356	53 408	41 930	41 930	41 930	56 773	59 385	56 079
Cash/bank equivalents at the year begin	2	6 118	5 424	16 610	16 610	16 610	16 610	16 610	0	56 773	116 158
Cash/bank equivalents at the year end	2	5 597	5 295	94 916	70 018	58 540	58 540	58 540	56 773	116 158	172 237

OPERATIONAL ORGANIZATIONAL PERFORMANCE 2024/2025 SDBIP - KPA 1 - SERVICE DELIVERY & INFRASTRUCTURE PROVISION

Priority Area	IDP Objective	IDP strategy	Baseline 2023/2024	KPI Number	Key Performance Indicator	2024/2025 Budget	Annual Target 2024/2025	Q1 Target	Q2 Target	Q3 Target	Q4 Target	Annual POE	Responsible person	Custodian
1. Roads	To ensure accessible roads within the Great Kei Local Municipal Area by June 2027	SD01: By constructing, maintain gravel roads & Surfaced roads	6 km of gravel roads to be constructed at low-ill Internal Streets (2,5km), Dralibosch Internal Streets (3,5km)		Percentage of km's of gravel roads to be constructed	R3.2m	100% Construction of 3,5 km's of Tainton Internal Streets by 30th June 2025	Appointment of Service providers Site Handover and construction (Progress = 30%)	60 % Construction of Tainton Streets	85 % Construction of Tainton Streets	100 % Construction of Tainton Streets	Quarterly progress report & completion certificate	PMU MANAGER	DIRECTOR TECHNICAL SERVICES
								Q1 POE	Q2 POE	Q3 POE	Q4 POE			
								Site handover attendance register, Quarterly progress report.	Quarterly progress report	Quarterly progress report	Quarterly progress report & completion certificate			
								Appointment of Service providers Site Handover and construction (Progress = 30%)	60 % Construction of Sotho Internal Streets	85 % Construction of Sotho Internal Streets	100 % Construction of Sotho Internal Streets	Quarterly progress reports, Completion certificates		
						R2.6m	100% Construction of 3,5 km's of Sotho Internal Streets by 30th June 2025	Appointment of Service providers Site Handover and construction (Progress = 30%)	60 % Construction of Sotho Internal Streets	85 % Construction of Sotho Internal Streets	100 % Construction of Sotho Internal Streets	Quarterly progress reports, Completion certificates	PMU MANAGER	DIRECTOR TECHNICAL SERVICES

	DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES	
	PMU MANAGER		PMU MANAGER		PMU MANAGER	
R1.3m	Construction of 2.5km's of Khayelitsha internal streets	Site Establishment and construction (Progress = 30%)	60 % Construction of Khayelitsha Internal Streets	85 % Construction of Khayelitsha Internal Streets	100 % Construction of Internal Khayelitsha Streets	Quarterly progress reports, Completion certificates
		Q1 POE Site handover attendance register, Quarterly progress report	Q2 POE Quarterly progress report	Q3 POE Quarterly progress report	Q4 POE Quarterly progress report & completion certificate	
R1.3m	Construction of 2.5km's of Ngixoxo Internal Streets	Site Establishment and construction (Progress = 30%)	60 % Construction of Ngixoxo internal Streets	85 % Construction of Ngixoxo Internal Streets	100 % Construction of Ngixoxo Internal Streets	Quarterly progress reports, Completion certificates
		Q1 POE Site handover attendance register, Quarterly progress report	Q2 POE Quarterly progress report	Q3 POE Quarterly progress report	Q4 POE Quarterly progress report & completion certificate	
R3.3m	Construction of 5km's of Hardwick Road to Zone 10	Site Establishment and construction (Progress = 30%)	60 % Construction of Hardwick	85 % Construction of Hardwick	100 % Construction of Hardwick	Quarterly progress reports, Completion certificates
		Q1 POE Site handover attendance register, Quarterly progress report	Q2 POE Quarterly progress report	Q3 POE Quarterly progress report	Q4 POE Quarterly progress report & completion certificate	

DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES																	
PMU MANAGER		INFRASTRUCTURE MANAGER		INFRASTRUCTURE																	
2. Public amenities	To ensure provision of public amenities by June 2027.	SD02: By Constructing public amenities.	3 public amenities maintained	Percentage of Public amenities maintained	R700 000	Construction of 2.5km's of Chinisa East; Area 16 & 17 internal streets	Site Establishment and construction (Progress = 30%)	60 % Construction of Chinisa East Internal Streets	85 % Construction of Chinisa East Internal Streets	100 % Construction of Chinisa Internal Streets	Quarterly progress reports, Completion certificates	Quarterly progress reports, Completion certificates	Quarterly progress report & completion certificate	Quarterly progress reports, Completion certificates	Application letter						
																Q1 POE	Q2 POE	Q3 POE	Q4 POE		
																Site handover attendance register, Quarterly progress report	Quarterly progress report	Quarterly progress report	Quarterly progress report & completion certificate		
																Site Establishment Progress = 30%)	60 % maintenance of Qumra Town Hall	85 % maintenance of Qumra Town Hall	100 % maintenance of Qumra Town Hall		
3. Electrification	To increase access to electricity in Great Kei Communities by 2027	SD03: Solicit funding from DOE and potential funders	2023/24 Application to DoE	Number of funding applications submitted to department of energy	R0.00	1 Application submitted to Department of Mineral and Energy	N/A	N/A	N/A	N/A	N/A	N/A	Quarterly progress report	Quarterly progress report	Quarterly progress report & completion certificate	Application submitted to Department of Mineral and Energy	Application letter				
																		Q1 POE	Q2 POE	Q3 POE	Q4 POE
																		N/A	Quarterly progress report	Quarterly progress report	Quarterly progress report & completion certificate
																		Quarterly progress report	60 % maintenance of Qumra Town Hall	85 % maintenance of Qumra Town Hall	100 % maintenance of Qumra Town Hall

DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES										
MANAGER COMMUNITY SERVICES		MANAGER COMMUNITY SERVICES		MANAGER COMMUNITY SERVICES										
6. Community Safety & Security Services	To ensure a safe and secure environment by June 2027	SD06: By Coordinating sifting of community safety forum.	4 Community Safety Forum meetings	R0.00	4 Community Safety Forum Meetings	Minutes and Attendance Register of awareness campaign	One community safety forum meeting Q4 POE	One community safety forum meeting Q3 POE	One community safety forum meeting Q2 POE	One community safety forum meeting Q1 POE	Minutes and Attendance Register of	Minutes and Attendance Register of	Minutes and Attendance Register of	Minutes and Attendance Register of
						Report on maintenance of the landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	
						Copy of allocated cemetery sites register. Proof of payment receipts	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	
						Q4 POE	Q3 POE	Q2 POE	Q1 POE	Q4 POE	Q3 POE	Q2 POE	Q1 POE	
7. Solid Waste	To ensure improved solid waste management by June 2027	SD07: By maintaining the Koroga landfill site	Approved Landfill site operational plan in place	R1.2m	100% maintenance of Gumiha landfill site	Report on maintenance of the landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	Report on maintenance of the landfill site	Report on maintenance of the landfill site	Report on maintenance of the landfill site	Report on maintenance of the landfill site
						Copy of allocated cemetery sites register. Proof of payment receipts	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	
						Q4 POE	Q3 POE	Q2 POE	Q1 POE	Q4 POE	Q3 POE	Q2 POE	Q1 POE	
78 Cemeteries	To improve management of cemeteries by June 2027	SD08: By implementing Cemetery management plan	Cemetery management plan	R0.00	100% cemetery sites applications processed	Report on maintenance of the landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	100% maintenance of Gumiha landfill site	Report on maintenance of the landfill site	Report on maintenance of the landfill site	Report on maintenance of the landfill site	Report on maintenance of the landfill site
						Copy of allocated cemetery sites register. Proof of payment receipts	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	100% cemetery sites applications processed	

	9. Traffic Services	To enhance the enforcement of National Road Traffic Act 93 of 1996 and by-laws by June 2027.	SD09: By enforcing and monitoring of road traffic rules	Vehicles Renewals	Vehicles Renewals	Vehicles Renewals	200 Motor Vehicle Renewals	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts		9. Traffic Services	To enhance the enforcement of National Road Traffic Act 93 of 1996 and by-laws by June 2027.	SD09: By enforcing and monitoring of road traffic rules	Vehicles Renewals	Vehicles Renewals	Vehicles Renewals	200 Motor Vehicle Renewals	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts		9. Traffic Services	To enhance the enforcement of National Road Traffic Act 93 of 1996 and by-laws by June 2027.	SD09: By enforcing and monitoring of road traffic rules	Vehicles Renewals	Vehicles Renewals	Vehicles Renewals	200 Motor Vehicle Renewals	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts	Copy of allocated cemetery sites register. Proof of payment receipts		DIRECTOR TECHNICAL SERVICES	DIRECTOR TECHNICAL SERVICES
																																							MANAGER COMMUNITY SERVICES	MANAGER COMMUNITY SERVICES
																																							MANAGER COMMUNITY	MANAGER COMMUNITY
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee
																																							Quarterly eNatis reports to the Standing Committee	Quarterly eNatis reports to the Standing Committee

		DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES		DIRECTOR TECHNICAL SERVICES			
		MANAGER COMMUNITY SERVICES		MANAGER COMMUNITY SERVICES		MANAGER COMMUNITY SERVICES		MANAGER COMMUNITY SERVICES			
Renewals	Number of renewals (drivers & PrDP) (Output)	200 Driver's License Renewal (driving & PrDP's)	50 (Driving License & PrDP)	50 renewals Report (Driving & PrDP)	50 renewals Report (Driving & PrDP)	50 renewals Report (Driving & PrDP)	50 renewals Report (Driving & PrDP)	RD 323 Report	RD 323 Report		
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	RD 323 Report	RD 323 Report	RD 323 Report	RD 323 Report
				15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	R701 Report	R701 Report	R701 Report	R701 Report
Drivers licenses Issued	Number of drivers licenses Testing(Output)	60 driver's license testing	10 Fines issued	10 Fines issued	10 Fines issued	10 Fines issued	10 Fines issued	Section 56 Notice Ticket	Section 56 Notice Ticket		
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket
				15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	R701 Report	R701 Report	R701 Report	R701 Report
26 fines issued	Number fines issued	40 Fines issued	10 Fines issued	10 Fines issued	10 Fines issued	10 Fines issued	10 Fines issued	Section 56 Notice Ticket	Section 56 Notice Ticket		
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket
				15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	R701 Report	R701 Report	R701 Report	R701 Report
Audit Action Plan	Percentage of Audit findings addressed	100% implementation of audit action plan	N/A	Developme nt, 30% Implement ation and Monitoring of the Audit Action Plan by 31 st December.	Develop ment, Approval and 60% Impleme ntation of Audit Action Plan by 31 st March.	100% Implement ation and Monitoring of the Audit Action Plan by 30 th June.	Audit action plan & report. Council items.	RD 323 Report	RD 323 Report		
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	RD 323 Report	RD 323 Report	RD 323 Report	RD 323 Report
				15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	R701 Report	R701 Report	R701 Report	R701 Report
SD09: By designing and implementing an audit action plan in addressing all Audit queries	To ensure improvement of audit outcomes through reduction of audit findings by June 2027.	SD010-01	N/A	100% implementation of audit action plan	100% implementation of audit action plan	100% implementation of audit action plan	100% implementation of audit action plan	Section 56 Notice Ticket	Section 56 Notice Ticket		
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket
				15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	R701 Report	R701 Report	R701 Report	R701 Report
910 Audit Findings				100% implementation of audit action plan	100% implementation of audit action plan	100% implementation of audit action plan	100% implementation of audit action plan	Section 56 Notice Ticket	Section 56 Notice Ticket		
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket	Section 56 Notice Ticket
				15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report	15 drivers licenses Testing Report
				Q1 POE	Q2 POE	Q3 POE	Q4 POE	R701 Report	R701 Report	R701 Report	R701 Report

KPA 2- LOCAL ECONOMIC DEVELOPMENT

QUARTERLY TARGETS													
Priority Area	IDP Objective	IDP strategy	Baseline 2023/24	Key Performance Indicator	2024/25 Budget	Annual Target 2024/25	Q1 Target	Q2 Target	Q3 Target	Q4 Target	Annual POE	Pers	Cust
1. Local Economic Growth	To create opportunities for sustainable development within the GKM area by June 2027	LED01: By implementing Small Town Revitalization Strategy	2024 Small Town Revitalization Strategy	LED01-01 Number of funding applications submitted to potential funders	R0.00	3 applications submitted to potential funders for implementation of Small-Town Revitalisation Strategy	Submit 1 application	Submit 1 application	Submit 1 application	N/A	Proof of funding applications submitted	LED ASSISTANT	IDP/PMS/LED MANAGER
							Q1 POE Proof of funding applications submitted	Q2 POE Proof of funding applications submitted	Q3 POE Proof of funding applications submitted	Q4 POE N/A			
2. Job Creation	To create job opportunities through EPWP, CWP, MIG & other sectoral programmes by June 2027	LED02: Support initiatives geared towards mass job creation and sustainable livelihoods	4 CWP RC meetings	LED02-01 Number of CWP Reference Committee meetings held	R0.00	4 CWP Local Reference Committee Meetings held	Hold 1 CWP LRC meeting	Hold 1 CWP LRC meeting	Hold 1 CWP LRC meeting	Hold 1 CWP LRC meeting	Minutes and attendance register.	LED ASSISTANT	IDP/PMS/LED MANAGER
							Q1 POE Minutes and attendance register.	Q2 POE Minutes and attendance register.	Q3 POE Minutes and attendance register.	Q4 POE Minutes and attendance register.			
3. Tourism	To promote tourism potential of GKM by June 2027	LED03: By creating a conducive environment for tourism development	3 Green Coast Status applications submitted	LED03-01 Number of Green Coast Status Confirmed	R40 000	4 Green Coast Status Confirmed	N/A	N/A	N/A	Confirmation of Coast Status Flag	Proof of applications submitted Proof of confirmation of Green Coast Status	LED ASSISTANT	IDP/PMS/LED MANAGER
							Q1 POE N/A	Q2 POE N/A	Q3 POE N/A	Q4 POE Proof of payment for confirmation			
4. Agriculture	To promote the agrarian economy in support of the disadvantaged	LED04: By supporting and monitoring Agrarian and Farming Production	Agricultural Forum Meetings	LED04-01 Number of Farmer trainings and workshops held	R0.00	4 Farmer trainings and workshops held	1 Farmers trainings and workshops held	1 Farmers trainings and workshops held	1 Farmers trainings and workshops held	1 Farmers trainings and workshops held	Signed Report & attendance registers	LED ASSISTANT	IDP/PMS/LED MANAGER

KPA 3-FINANCIAL VIABILITY AND MANAGEMENT

Priority Area	IDP Objective	IDP strategy	Baseline 2023/24	Key Performance Indicator	2024/25 Budget	Annual Target 2024/25	QUARTERLY TARGETS				Annual POE	RESPON	Custodi an
							Q1 Target	Q2 Target	Q3 Target	Q4 Target			
1. Supply Chain Management	To maintain effective and efficient procurement by June 2027	FM01: By ensuring adherence to Supply Chain Management Regulations	100%	Percentage of tenders concluded in accordance with (tender validity timeframe) (Output)	R0.00	100% completion procurement plan tenders within the tender validity period by 30 September 2024.	100% completion procurement plan tenders within the tender validity period by 31st December 2024.	100% completion procurement plan tenders within the tender validity period by 31st March 2025.	100% completion procurement plan tenders within the tender validity period by 30th June 2025.	Copy of advert and appointment letters.	MANAGER SCM	CFO	
							Q1 POE Approved SCM Implementation on report	Q2 POE Approved SCM Implementation on report	Q3 POE Approved SCM Implementation on report				Q4 POE Approved SCM Annual Implementation Report
					R0.00		N/A	N/A	N/A	N/A	MANAGER SCM	CFO	

2. Expenditure	Expenditure management processes and systems by 2027	FM02: By implementing expenditure management in terms of Section 65 and 66 of MFMA	1 suppliers day	1 suppliers day	Number of Supplier Days to be held (Output)	R0.00	Suppliers Day held by June 2025.	1 Suppliers Day held by June 2025 Q1 POE Attendance register N/A	1 Suppliers Day held by June 2025 Q2 POE Attendance register N/A	1 Suppliers Day held by June 2025. Q3 POE Attendance register N/A	N/A Q4 POE N/A	Attendance Register and Copy of advert	CFO
			2023/24 Procurement plans	Procurement plans signed off by the Accounting Officer	R0.00	Procurement plans signed off by 30th June 2025.	N/A Q1 POE N/A	N/A Q2 POE N/A	N/A Q3 POE N/A	Procurement plans signed off by the Accounting Officer as of 30 June 2025. Q4 POE Signed procurement plan	Signed procurement plans	CFO	
			4 SCM reports	Number of SCM Policy implementation reports (Input)	R0.00	Four quarterly reports prepared on implementation of the SCM policy by 30th June 2025.	1 Quarterly report as 30th September prepared and submitted within 30 days after end of the quarter. Q1 POE 1 X SCM Implementation on quarterly report	1 Quarterly reports as 31st December prepared and submitted within 30 days after end of the quarter. Q2 POE 1 X SCM Implementation on quarterly report	1 Quarterly reports as 31st March prepared and submitted within 30 days after end of the quarter. Q3 POE 1 X SCM Implementation quarterly report	1 Quarterly reports as prepared and submitted within 30 days after end of the quarter. Q4 POE 1X SCM Implementation on quarterly report	Quarterly reports to the standing committee	MANAGER SCM	CFO
			Section 66 reports	Payments of salaries and allowances as per the prescribed time.	R51.2m	Payment of salaries and allowances as per the payroll approved calendar by 30 June 2025.	Payment of salaries and allowances on quarterly payroll calendar deadlines. Q1 POE	Payment of salaries and allowances on quarterly payroll calendar deadlines. Q2 POE	Payment of salaries and allowances on quarterly payroll calendar deadlines. Q3 POE	Payment of salaries and allowances on quarterly payroll calendar deadlines. Q4 POE	Section 66 reports	MANAGER	CFO

CFO	ALL HOD' s	CFO
MANAGER BUDGET & REPORTING &	MANAGER BUDGET & REPORTING &	MANAGER BUDGET &
Copy of approved budget and council resolutions.	Copy of 4 mSCOA reports to council.	Copy of reviewed strategy. Council resolutions
Submit final budget for approval by Council 30 th June.	Submit draft and adjustment budget for adoption by council by 31 st March.	Submit final budget for approval by Council 30 th June.
Q4 POE	Q3 POE	Q4 POE
Council resolution on approval of Final budget	Council resolution on approval of draft budget	Council resolution on approval of Final budget
1 Report on mSCOA implementation to Council	1 Report on mSCOA implementation to Council	1 Report on mSCOA implementation to Council
Q4 POE	Q3 POE	Q4 POE
1 X mSCOA report to Standing Committee for preparation for council	1 X mSCOA report to Standing Committee for preparation for council	1 X mSCOA report to Standing Committee for preparation for council
Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)	Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)	Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)
Q2 POE	Q2 POE	Q2 POE
Attendance register	Attendance register	Attendance register
1 Report on mSCOA implementation to Council	1 Report on mSCOA implementation to Council	1 Report on mSCOA implementation to Council
Q2 POE	Q2 POE	Q2 POE
1 X mSCOA report to Standing Committee for preparation for council	1 X mSCOA report to Standing Committee for preparation for council	1 X mSCOA report to Standing Committee for preparation for council
Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)	Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)	Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)
Q1 POE	Q1 POE	Q1 POE
Council resolution on approval of draft budget	Council resolution on approval of draft budget	Council resolution on approval of draft budget
1 Report on mSCOA implementation to Council	1 Report on mSCOA implementation to Council	1 Report on mSCOA implementation to Council
Q1 POE	Q1 POE	Q1 POE
1 X mSCOA report to Standing Committee for preparation for council	1 X mSCOA report to Standing Committee for preparation for council	1 X mSCOA report to Standing Committee for preparation for council
Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)	Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)	Debt Incentive Scheme Implemented (POE: register of participant in debtors' incentive)
Annual approved budget by council for 2024/25	4 updates on mSCOA implementation reports to Council	Revenue turn-around strategy reviewed and approved by the Council,
R0.00	R800 000	R0.00
Annual approved budget by council	Number of mSCOA project implementation reports to Council	Revenue turn-around strategy reviewed and approved by council and implemented (input indicator)
FM07-01	FM08-01	FM09-01
2023/2024 annual budget	4 Mscoc reports	Revenue turn-around strategy
FM04: By planning and preparation of municipal budget in line with MIFMA Regulations	FM05: Implementation of mSCOA Reform by 2027	FM06: By developing and implementing revenue turn-around strategy
		To maintain and improve effective revenue collection system consistent with Section 95 of the MSA and enforce the municipality's credit and
		4. Revenue Enhancement & Indigent Administration

debt control policy (Section 64 MFMA) by June 2027	New indicator	FM10-01	Update of the General Valuation Roll through a supplementary roll annually	R548 000	Implementation of the strategy Conduct a yearly supplementary roll to update General Valuation Roll	3 X monthly income reports	Update monthly transferred properties on FMS by downloading the deeds roll	3 X monthly income reports	Update monthly transferred properties on FMS by downloading the deeds	3 X monthly income reports	Update monthly transferred properties on FMS by downloading the deeds	3 X monthly income reports	Update monthly transferred properties on FMS by downloading the deeds	3 X monthly income reports	Perform a reconciliation of GV by Valuer and GV on FMS	Deeds Download, Rates Reconciliation	CFO
						Q1 POE	Report of property transfers	List of subsidized beneficiaries from ESKOM	Q1 POE	Report of property transfers	List of subsidized beneficiaries from ESKOM	Q1 POE	Report of property transfers	List of subsidized beneficiaries from ESKOM	Q1 POE	Report of property transfers	List of subsidized beneficiaries from ESKOM
																	CFO

CFO	ALL DIRECTORATES	ALL DIRECTORATES	ALL DIRECT
MANAGER BUDGET &	CFO	CFO	MANA
ONTEC beneficiary list	Audit action plan & report. Council items.	Updated risk register.	Signed declaration of interest
List of subsidized beneficiaries from ONTEC	List of subsidized beneficiaries from ONTEC	List of subsidized beneficiaries from ONTEC	List of subsidized beneficiaries from ONTEC
Q1 POE	Q2 POE	Q3 POE	Q4 POE
3 X FBS monthly reports	3 X FBS monthly reports	3 X FBS monthly reports	3 X FBS monthly reports
(Municipal Electricity) Beneficiary subsidization of the customers as per the approved indigent register by 30th June 2027.	100% implementation of audit action plan	100% of identified risks lessened by 30th June 2025.	100% of Annual Financial Declaration
R0.00	R0.00	R0.00	R0.00
	% of audit findings addressed	% implementation of action plan to mitigate identified risks (Output)	Percentage of Councilors who have declared
FM013-01	FM14-01	FM15-01	FM16-01
	Qualified audit	100%	Declarations of interest are in place
	FM08: By developing, implementing, and monitoring of Audit Action Plan, policies and procedures.	FM09: Develop, monitor and review of strategic risks registers.	
To ensure improvement of audit outcomes through reduction of audit findings by June 2027.		To ensure management of organizational and mitigation of risks by June 2027	
5. Audit Outcome			7. Declar

KPA 4: INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

Priority Area	IDP Objective	IDP strategy	Baseline 2023/24	KPI Number	Key Performance Indicator	2024/25 Budget	QUARTERLY TARGETS				Annual Target 2024/25	Annual POE	RESPONSIBLE PERSON	Custodian
							Q1 Target	Q2 Target	Q3 Target	Q4 Target				
1. Time and Attendance	To ensure the municipal controlled environment and stability through proper adherence to attendance and leave management June 2027	ID01: By developing, implementing the leave policy and procedure.	4 quarterly reports		Number of time and attendance reconciliations reports compiled and submitted to Standing Committee	R0.00	1 quarterly report submitted to the Standing Committee	1 quarterly report submitted to the Standing Committee	1 quarterly report submitted to the Standing Committee	1 quarterly report submitted to the Standing Committee	4 Quarterly reports submitted to the Standing Committee	HR PRACTITIONER	ACTING DIRECTOR CS	
							Q1 POE Approved consolidated leave report and Attendance Register	Q2 POE Approved consolidated leave report and Attendance Register	Q3 POE Approved consolidated leave report and Attendance Register	Q4 POE Approved consolidated leave report and Attendance Register				
2. Human Resources Development	To ensure a fully capacitated and competent workforce and Council for the enhancement of performance, service delivery and sound corporate governance by June 2027.	ID02: By ensuring the implementation and monitoring of WSP (including teamships, internships, and graduate training programmers).	4 trainings	ID02-01	Number of capacity programs coordinated for Councillors and Staff (Output)	R0.00	1 capacity building Programs implemented	1 capacity building Programs implemented	1 capacity building Programs implemented	1 capacity building Programs implemented	4 Standing Committee Reports on implemented programs	MANAGER COUNCIL ADMIN & SUPPORT	ACTING DIRECTOR CS	
							Q1 POE Minutes and Attendance Register	Q2 POE Minutes and Attendance Register	Q3 POE Minutes and Attendance Register	Q4 POE Minutes and Attendance Register				

3.Wellness programme	To ensure availability and retention of competent, healthy and motivated workforce by June 2027	ID03: By implementing, healthy and motivated workforce.	Conducted Wellness programs		Number of employee wellness programs conducted	R0.00	4 Employee Wellness programs conducted	1 wellness programme conducted Q1 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	1 wellness programme conducted Q2 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	1 wellness programme conducted Q3 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	1 wellness programme conducted Q4 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	Progress reports and attendance registers	ACTING DIRECTOR CS
4.Health and safety	To ensure compliance with Health and Safety Regulation by June 2027.	ID04: By implementing and monitoring of health and safety policy and regulations.	4 Inspections and reports		Number of Health and Safety Inspections conducted (output)	R50 000	4 Inspections and reports	1x Inspection and report submitted for noting. Q1 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	1x Inspection and report submitted for noting. Q2 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	1x Inspection and report submitted for noting. Q3 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	1x Inspection and report submitted for noting. Q4 POE Minutes and Attendance Register 1x Inspection and report submitted for noting.	4 Inspection reports. Attendance registers and	ACTING DIRECTOR CS
5.Cleaning Inspections	To promote holistic customer reception and management and provision of auxiliary services to the entire institution by 2027	ID05: By conducting Institutional surveys, designing, and presenting reports with recommendation to Council	4 Cleaning Inspection conducted		Number of Cleaning Inspection conducted and reported to the Standing Committee	R0.00	4 Cleaning Inspection conducted and reported	1 Cleaning Inspection conducted and reported Q1 POE Minutes and Attendance Register 1 Cleaning Inspection conducted and reported.	1 Cleaning Inspection conducted and reported Q2 POE Minutes and Attendance Register 1 Cleaning Inspection conducted and reported.	1 Cleaning Inspection conducted and reported Q3 POE Minutes and Attendance Register 1 Cleaning Inspection conducted and reported.	1 Cleaning Inspection conducted and reported Q4 POE Minutes and Attendance Register 1 Cleaning Inspection conducted and reported.	Copy of the Cleaning Inspection conducted and reported	ACTING DIRECTOR CS

6. Audit Findings	To ensure the management and control of internal, external audit matters including all Corporate Services and HR risks by 2027	ID06: By designing and implementing an audit action plan in addressing all CPS Audit queries	Audit Action Plan	ID06-01	Percentage of HR Related Audit findings addressed	RD.00	100% implementation of audit action plan	N/A	Development, 30% Implementation and Monitoring of the Audit Action Plan by 31 st December.	Development, Approval and 60% Implementation of Audit Action Plan by 31 st March.	100% Implementation and Monitoring of the Audit Action Plan by 30 th June.	Audit action plan & report, Council items.	Manager Council Admin & Support	ACTING DIRECTOR CS
								Q1 POE	Q2 POE	Q3 POE	Q4 POE			
								N/A	Audit Action Report	Audit Action Report	Audit Action Report			

KPA 5- GOOD GOVERNANCE AND PUBLIC PARTICIPATION

QUARTERLY TARGETS														
Priority Area	IDP Objective	IDP strategy	Baseline 2023/24	KPI Number	Key Performance Indicator	Annual Target 2024/2025	Q1 Target	Q2 Target	Q3 Target	Q4 Target	Annual POE	RESPONSIBLE PERSON	Custodian	
1. Public Participation & Management of Petitions	To promote effective participation of community members in the affairs of governance by June 2027	GG01: Regular and effective communication with communities	4 meetings		Number of speakers outrage programs held	4 speakers outreach programs held	One speakers outreach programs held	One speakers outreach programs held	One speakers outreach programs held	One speakers outreach programs held	One speakers outreach programs held	Attendance register	MANAGER OFFICE OF THE MAYOR	MANAGER OFFICE OF THE MAYOR
							Q1 POE Report & Attendance register	Q2 POE Report & Attendance register	Q3 POE Report & Attendance register	Q4 POE Report & Attendance register				
2. Institutional Marketing and Communication	To promote effective communication with all stakeholders by June 2027	GG02: Developing a functional Communication and Marketing Strategy	4 meetings	GG01-01	Number of Mayoral Imbizos held	4 Mayoral Imbizos to be held	One Mayoral Imbizo held	One Mayoral Imbizo held	One Mayoral Imbizo held	One Mayoral Imbizo held	One Mayoral Imbizo held	Attendance Registers	MANAGER OFFICE OF THE MAYOR	MANAGER OFFICE OF THE MAYOR
							Q1 POE Attendance Registers	Q2 POE Attendance Registers	Q3 POE Attendance Registers	Q4 POE Attendance Registers				
				GG02-01	Number of newsletters published on the website and on social networks	4 newsletters published on the website and on social networks	1 newsletter published on the website and on social networks	1 newsletter published on the website and on social networks	1 newsletter published on the website and on social networks	1 newsletter published on the website and on social networks	1 newsletter published on the website and on social networks	4 Newsletters published	MANAGER OFFICE OF THE MAYOR	MANAGER OFFICE OF THE MAYOR
							Q1 POE 1 newsletter published	Q2 POE 1 newsletter published	Q3 POE 1 newsletter published	Q4 POE 1 newsletter published				

3. Audit Committee	To ensure effective functioning of Oversight Committees by June 2027	GG03: Provide administrative support to oversight committees	8 AUDIT COMMITTEE MEETINGS	GG03-01	Percentage of audit committee recommendations implemented	100% of audit committee recommendations implemented	100% of audit committee recommendations implemented	100% of audit committee recommendations implemented	100% of audit committee recommendations implemented	100% of audit committee recommendations implemented	100% of audit committee recommendations implemented	100% of audit committee recommendations implemented	Resolutions register	INTERNAL AUDIT
							Q1 POE	Q2 POE	Q3 POE	Q4 POE	Q4 POE	INTERNAL AUDIT		
4. Internal Auditing	To provide independent professional advice on governance issues, risk management and internal controls by 2027	GG04: Independent review on the reported performance information and other municipal activities	24 INTERNAL AUDIT MEETINGS	GG04-01	Percentage of internal audit recommendations implemented	100% of internal audit recommendations implemented	100% of internal audit recommendations implemented	100% of internal audit recommendations implemented	100% of internal audit recommendations implemented	100% of internal audit recommendations implemented	100% of internal audit recommendations implemented	Resolutions register	INTERNAL AUDIT	
							Q1 POE	Q2 POE	Q3 POE	Q4 POE	INTERNAL AUDIT			
5. Audit Findings	To ensure improvement of audit outcomes through reduction of audit findings by June 2027.	GG05: By designing and implementing an audit action plan in addressing all Audit queries	Audit Action Plan	GG05-01	Percentage of Audit findings addressed	100% implementation of audit action plan	N/A	Development, Approval and Implementation of Audit Action Plan by 31 st March.	Development, Approval and Implementation and Monitoring of the Audit Action Plan by 31 st December.	Internal Audit Report, Internal Audit register	Internal Audit Report, Internal Audit register	Internal Audit Report, Internal Audit register	Internal Audit Report, Internal Audit register	ALL MANAGERS
							Q1 POE	Q2 POE	Q3 POE	Q4 POE	ALL MANAGERS			