



FINAL ANNUAL PERFORMANCE REPORT

**2024 – 2025
FINANCIAL
YEAR**

GREAT KEI MUNICIPALITY

Acronyms

AAP	Audit Action plan
AG	Auditor General
AIDS	Acquired Immune Deficiency Syndrome
CWP	Community Works Programme
DEDEA	Department of Economic Development and Environment
DIMAFO	District Mayors' Forum
EPWP	Expanded Public Works Programme
HIV	Human Immune Virus
HR	Human Resource
IDP	Integrated Development Plan
IGR	Intergovernmental Relations
IT	Information Technology
KPA	Key Performance Area
KPI	Key Performance Indicator
LED	Local Economic Development
LLF	Local Labour Forum
LM	Local Municipality
MFMA	Municipal Financial Management Act of 2003
MIG	Municipal Infrastructure Grant
MoU	Memorandum of Understanding
MSA	Municipal Systems Act of 2000
NHNR	National Housing Needs Register
OHS Act	Occupational Health and Safety Act
PMS	Performance Management System
SCM	Supply Chain Management
SDBIP	Service Delivery and Budget Implementation Plan
SDA	Service Delivery Agreement
SLA	Service Level Agreement
SMME	Small Medium Enterprise
SPU	Special Programmes Unit
WSP	Workplace Skills Plan

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COMPILATION AND REVIEW



Mr. L.L. Juju:
IDP PMS MANAGER

__18 November 2025__
Date

CERTIFICATION

I certify that this Final Annual Performance Report has been prepared in accordance with Section 46 of the Municipal Systems Act 32 of 2000 as amended. I further certify that to my knowledge that the information contained within the report is a true reflection of the performance of the municipality during the 2024/2025 financial year.

This information is based on the performance of the municipality as per Service Delivery and Budget Implementation Plan [SDBIP] of the Great Kei Municipality as approved in February 2025 by the Honourable Mayor, **Cllr. N. W. Tekile**.

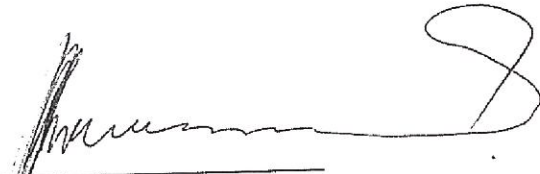


Mr. L.N Mambila
Municipal Manager

____ **18 November 2025** ____
Date

RECEIPT BY THE MAYOR

I, N. W. TEKILE, the Mayor of the Great Kei Municipality, hereby accept the Final Annual Performance Report for the 2024/2025 FINANCIAL YEAR as prepared in accordance with Section 46 of the Municipal Systems Act 32 of 2000 as amended



Cllr. N. W. Tekile
Mayor

18 November 2025
Date

1. Status of the Report

This report is prepared in terms of Municipal Systems Act of 2000 as amended (MSA). Section 46 of the MSA states that a municipality must prepare for each financial year a performance report reflecting:

- (a) The performance of the municipality and of each external service provider during that financial year;
- (b) A comparison of the performances referred to in paragraph (a) with targets set for and performances in the previous financial year; and
- (c) Measures taken to improve performance.

The Section further states that the annual performance report must form part of the municipality's annual report.

2. Background

This annual performance report is based on the annual indicators and targets set in the Integrated Development Plan and budget of the Great Kei Municipality for the 2024/25 financial year as approved by the Council. The adoption of the IDP and budget culminated into the drafting and approval of Service Delivery and Budget Implementation Plan (SDBIP) by the Mayor of the Municipality.

The SDBIP is a detailed plan approved by the Mayor in terms of Section 53 (1) (c) (ii) for implementing the IDP and Budget. The plan contained annual performance indicators and targets that were measured and evaluated throughout the year through compilation of various in-year reports which were presented to the various committees of Council. These included Sections 52 (d), 71 and 72 reports which were prepared in terms of the Municipal Finance Management Act of 2003 (MFMA).

This report therefore provides an annual overview of progress achieved towards the attainment of the set performance indicators and targets for the institution during the 2024/25 financial year.

3. Annual Performance Summary

The report below is presented in line with the five (5) Key Performance Areas (KPA's) of the Local Government Strategic Agenda. These are:

- ... Service Delivery and Infrastructure Provision;
- ... Local Economic Development (LED);
- ... Financial Management and Viability;
- ... Institutional Development and Municipal Transformation; and
- ... Good Governance and Public Participation.

A SUMMARY OF ACHIEVEMENTS ON EACH OF THE KPAS IS PROVIDED BELOW.

Analysis Results					
KPA	No. of Targets set	No. of Targets achieved	Targets not achieved	%	Comments on non-achieved targets
Service Delivery and Infrastructure Provision	14	13	1	93%	0% construction During 2024/2025 financial year, - construction progress of 3,7 km roads to be surfaced at Kei Mouth Internal Streets was halted due to an appeal that was submitted by the contractor as a result of termination submitted
Local Economic Development	7	5	2	71%	- The Municipality has since made the funding applications and no feedback has been made thus far by the Eastern Cape Parks and Tourism Agency (ECPTA) and Amathole District Municipality regarding the correspondences sent requesting assistance with funding for the implementation of Small-Town Revitalisation Strategy - During the 2024/2025 Financial year, the Cooperatives were not identified as production inputs since the deliveries were not conducted for the last beneficiaries of 2023/2024 financial year
Financial Management and Viability	10	9	1	90%	The Municipality had long outstanding invoices which were not paid within the prescribed period due to unreconciled / disputed amounts owed to creditors
Institutional Development and Municipal Transformation	10	9	1	90%	The Municipal Draft Human Resources Plan has been crafted and in place awaiting comments from Cooperative Governance & Traditional Affairs (COGTA), after which to be consulted with Employer & Employee Components
Good Governance and Public participation	10	10	0	100%	None
Total	51	46	5	90%	

The overall institutional performance is sitting at **90% for 2024/25 FY**. The overall annual performance of the municipality has **increased** by 15% compared to **75% of 2023/24 APR FY**

2.1 Annual Performance of Service Delivery Targets and Performance Indicators

2.1.1 Revenue by Source

EC123 Great Kei - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M12 June

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		9,923	12,293	11,392	203	9,740	11,392	(1,651)	-14%	11,392
Service charges - Water		-	-	0	-	-	0	(0)	-100%	0
Service charges - Waste Water Management		-	-	-	-	-	-	-		-
Service charges - Waste management		4,321	8,489	9,681	(588)	3,540	9,681	(6,141)	-63%	9,681
Sale of Goods and Rendering of Services		680	908	918	188	888	918	(30)	-3%	918
Agency services		298	316	316	65	299	316	(17)	-5%	316
Interest		-	-	-	-	-	-	-		-
Interest earned from Receivables		1,323	1,404	1,904	30	1,510	1,904	(394)	-21%	1,904
Interest from Current and Non Current Assets		1,959	1,200	1,200	579	4,392	1,200			1,200
Dividends		-	-	-	-	-	-	-		-
Rent on Land		-	-	-	-	-	-	-		-
Rental from Fixed Assets		288	437	437	17	558	437	121	28%	437
Licence and permits		601	558	558	42	540	558	(18)	-3%	558
Operational Revenue		212	250	3,293	4	96	3,293	(3,197)	-97%	3,293
Non-Exchange Revenue								-		
Property rates		36,615	46,569	44,069	(3,658)	27,532	44,069	(16,537)	-38%	44,069
Surcharges and Taxes		-	-	0	-	-	0	(0)		0
Fines, penalties and forfeits		95	187	821	33	217	821	(604)		821
Licence and permits		-	-	0	-	-	0	(0)		0
Transfers and subsidies - Operational		56,743	59,465	59,515	307	57,697	59,515	(1,818)		59,515
Interest		6,223	7,009	7,009	405	6,585	7,009	(424)		7,009
Fuel Levy		-	-	-	-	-	-	-		-
Operational Revenue		-	-	-	-	-	-	-		-
Gains on disposal of Assets		(65)	-	0	(2,330)	713	0	713		0
Other Gains		(292)	-	0	2,117	2,117	0	2,117		0
Discontinued Operations		-	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)		118,924	139,085	141,113	(2,585)	116,425	141,113	(24,688)	-17%	141,113

2.1.2 Financial Performance – Expenditure and Revenue by Functional Classification

EC123 Great Kei - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M12 June

Description	Ref	2022/23	Budget Year 2023/24							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands	1									
Revenue - Functional										
Governance and administration		98,447	112,658	128,428	1,097	101,663	128,428	(26,765)	-21%	128,428
Executive and council		–	–	–	–	–	–	–	–	–
Finance and administration		98,447	112,658	128,428	1,097	101,663	128,428	(26,765)	-21%	128,428
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		1,785	1,811	1,822	149	1,968	1,822	147	8%	1,822
Community and social services		514	948	958	(299)	623	958	(336)	-35%	958
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		992	863	863	127	861	863	(2)	0%	863
Housing		279	–	0	321	484	0	484	24221500%	0
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		33,914	109,873	37,704	1,675	26,871	37,704	(10,833)	-29%	37,704
Planning and development		481	663	3,706	28	476	3,706	(3,231)	-87%	3,706
Road transport		33,432	109,210	33,997	1,648	26,396	33,997	(7,602)	-22%	33,997
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		19,616	27,977	28,135	526	27,712	28,135	(423)	-2%	28,135
Energy sources		10,701	18,296	17,263	674	15,094	17,263	(2,168)	-13%	17,263
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		8,915	9,681	10,873	(148)	12,618	10,873	1,745	16%	10,873
Other	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	153,762	252,319	196,088	3,447	158,214	196,088	(37,874)	-19%	196,088
Expenditure - Functional										
Governance and administration		60,190	56,288	88,625	31,542	78,170	88,625	(10,454)	-12%	88,625
Executive and council		5,443	5,576	5,723	463	5,693	5,723	(30)	-1%	5,723
Finance and administration		54,748	50,712	82,901	31,079	72,477	82,901	(10,424)	-13%	82,901
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		6,220	3,577	7,023	702	5,880	7,023	(1,142)	-16%	7,023
Community and social services		4,055	450	2,150	321	1,642	2,150	(508)	-24%	2,150
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		2,165	3,127	4,873	466	4,323	4,873	(550)	-11%	4,873
Housing		–	–	0	(85)	(85)	0	(85)	-8489600%	0
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		18,308	26,325	31,533	3,462	27,635	31,533	(3,898)	-12%	31,533
Planning and development		11,257	15,992	15,256	957	10,302	15,256	(4,953)	-32%	15,256
Road transport		7,051	10,333	16,277	2,505	17,332	16,277	1,055	6%	16,277
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		27,315	34,063	33,828	(6,460)	16,203	33,828	(17,625)	-52%	33,828
Energy sources		16,219	17,510	19,334	1,623	15,796	19,334	(3,538)	-18%	19,334
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		11,096	16,553	14,494	(8,083)	407	14,494	(14,087)	-97%	14,494
Other		–	–	–	–	–	–	–	–	–
Total Expenditure - Functional	3	112,033	120,253	161,008	29,246	127,888	161,008	(33,120)	-21%	161,008
Surplus/ (Deficit) for the year		41,729	132,066	35,080	(25,799)	30,326	35,080	(4,755)	-14%	35,080

2.1.3 Annual Budget Statement – Capital Expenditure by Municipal Vote

EC123 Great Kei - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M12 June

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Directorate: Budget and Treasury		21	-	-	-	-	-	-	-	-
Vote 3 - Directorate: Corporate Services		-	-	-	-	-	-	-	-	-
Vote 4 - Directorate: Strategic Services		-	-	-	-	-	-	-	-	-
Vote 5 - Directorate: Technical Service & Community Services		-	57,980	20,343	882	3,718	20,343	(16,625)	-82%	20,343
Vote 6 - Municipal Manager- Acting		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	21	57,980	20,343	882	3,718	20,343	(16,625)	-82%	20,343
Single Year expenditure appropriation	2									
Vote 1 - Office of the Municipal Manager		-	-	-	-	-	-	-	-	-
Vote 2 - Directorate: Budget and Treasury		1,199	910	795	148	749	795	(45)	-6%	795
Vote 3 - Directorate: Corporate Services		17	1,300	836	466	553	836	(283)	-34%	836
Vote 4 - Directorate: Strategic Services		118	915	5,054	(15)	2,284	5,054	(2,770)	-55%	5,054
Vote 5 - Directorate: Technical Service & Community Services		35,617	51,943	49,669	3,156	31,328	49,669	(18,341)	-37%	49,669
Vote 6 - Municipal Manager- Acting		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	36,951	55,068	56,354	3,754	34,914	56,354	(21,439)	-38%	56,354
Total Capital Expenditure		36,971	113,048	76,697	4,636	38,633	76,697	(38,065)	-50%	76,697
Capital Expenditure - Functional Classification										
Governance and administration		1,236	2,210	1,630	614	1,302	1,630	(328)	-20%	1,630
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		1,236	2,210	1,630	614	1,302	1,630	(328)	-20%	1,630
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		349	500	143	19	19	143	(125)	-87%	143
Community and social services		349	50	43	-	-	43	(43)	-100%	43
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	450	100	19	19	100	(81)	-81%	100
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		31,139	99,213	63,929	2,852	32,690	63,929	(31,239)	-49%	63,929
Planning and development		118	915	5,054	(15)	2,284	5,054	(2,770)	-55%	5,054
Road transport		31,021	98,298	58,875	2,867	30,405	58,875	(28,469)	-48%	58,875
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		4,247	11,125	10,994	1,152	4,622	10,994	(6,372)	-58%	10,994
Energy sources		499	6,225	5,681	1,152	4,462	5,681	(1,219)	-21%	5,681
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		3,748	4,900	5,313	-	160	5,313	(5,153)	-97%	5,313
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	36,971	113,048	76,697	4,636	38,633	76,697	(38,065)	-50%	76,697
Funded by:										
National Government		15,409	17,584	34,051	3,394	17,405	34,051	(16,646)	-49%	34,051
Provincial Government		10,362	25,217	9,200	530	5,448	9,200	(3,752)	-41%	9,200
District Municipality		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (Nat/ Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		349	58,030	8,739	-	3,370	8,739	(5,369)	-61%	8,739
Transfers recognised - capital		26,121	100,831	51,990	3,925	26,222	51,990	(25,768)	-50%	51,990
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		10,830	12,217	24,707	712	12,410	24,707	(12,297)	-50%	24,707
Total Capital Funding		36,951	113,048	76,697	4,636	38,633	76,697	(38,065)	-50%	76,697

2.1.4 Annual Budget Statement Summary

EC123 Great Kei - Table C1 Monthly Budget Statement Summary - M12 June

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	36,615	46,569	44,069	(3,658)	27,532	44,069	(16,537)	-38%	44,069
Service charges	14,244	20,782	21,072	(384)	13,280	21,072	(7,792)	-37%	21,072
Investment revenue	1,959	—	—	—	—	—	—	—	—
Transfers and subsidies - Operational	1,959	1,200	1,200	579	4,392	1,200	3,192	266%	1,200
Other own revenue	64,147	70,533	74,771	879	71,220	74,771	(3,551)	-5%	—
Total Revenue (excluding capital transfers and contributions)	118,924	139,085	141,113	(2,585)	116,425	141,113	(24,688)	-17%	141,113
Employee costs	45,219	46,979	50,101	7,874	49,313	50,101	(788)	—	50,101
Remuneration of Councillors	4,965	5,526	5,526	458	5,493	5,526	(33)	—	5,526
Depreciation and amortisation	15,284	13,300	35,553	16,626	29,266	35,553	(6,286)	—	35,553
Interest	1,444	280	6,467	1,963	1,977	6,467	(4,490)	—	6,467
Inventory consumed and bulk purchases	11,843	14,680	15,367	1,215	13,146	15,367	(2,220)	—	15,367
Transfers and subsidies	156	—	150	149	149	150	(1)	-0%	150
Other expenditure	33,122	39,489	47,845	960	28,544	47,845	(19,301)	-40%	47,845
Total Expenditure	112,033	120,253	161,008	29,246	127,888	161,008	(33,120)	-21%	161,008
Surplus/(Deficit)	6,891	18,832	(19,895)	(31,831)	(11,463)	(19,895)	8,432	-42%	(19,895)
Transfers and subsidies - capital (monetary allocations)	31,814	46,557	44,975	2,872	26,983	44,975	(17,992)	-40%	44,975
Transfers and subsidies - capital (in-kind)	3,024	66,677	10,000	3,160	14,806	10,000	4,806	48%	10,000
Surplus/(Deficit) after capital transfers & contributions	41,729	132,066	35,080	(25,799)	30,326	35,080	(4,755)	-14%	35,080
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—
Surplus/ (Deficit) for the year	41,729	132,066	35,080	(25,799)	30,326	35,080	(4,755)	-14%	35,080
Capital expenditure & funds sources									
Capital expenditure	36,971	113,048	76,697	4,636	38,633	76,697	(38,065)	-50%	76,697
Capital transfers recognised	26,121	100,831	51,990	3,925	26,222	51,990	(25,768)	-50%	51,990
Borrowing	—	—	—	—	—	—	—	—	—
Internally generated funds	10,830	12,217	24,707	712	12,410	24,707	(12,297)	-50%	24,707
Total sources of capital funds	36,951	113,048	76,697	4,636	38,633	76,697	(38,065)	-50%	76,697
Financial position									
Total current assets	35,655	110,284	112,518	—	89,750	—	—	—	112,518
Total non current assets	351,829	402,319	359,968	—	356,988	—	—	—	359,968
Total current liabilities	65,539	14,469	14,469	—	79,905	—	—	—	14,469
Total non current liabilities	31,490	30,000	30,000	—	27,824	—	—	—	30,000
Community wealth/Equity	307,247	450,336	425,832	—	337,572	—	—	—	425,832
Cash flows									
Net cash from (used) operating	130,251	137,918	78,318	(10,084)	(12,581)	90,818	103,399	114%	78,318
Net cash from (used) investing	(32,559)	(113,048)	(64,927)	(5,370)	(34,289)	(64,927)	(30,638)	47%	(64,927)
Net cash from (used) financing	—	—	—	(7,874)	(49,313)	—	49,313	#DIV/0!	—
Cash/cash equivalents at the month/year	114,301	41,480	30,001	—	(61,448)	42,501	103,949	245%	48,126
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	6,909	4,316	2,078	1,783	1,697	1,668	1,667	57,432	77,551
Creditors Age Analysis									
Total Creditors	—	1,442	3,292	625	783	59	1,844	12,247	20,292

2.1.5 Financial Performance – Revenue and Expenditure by Municipal Vote

EC123 Great Kei - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M12 June

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - Office of the Municipal Manager		279	–	0	321	484	0	484	24221500.0%	0
Vote 2 - Directorate: Budget and Treasury		101,817	112,658	128,378	673	103,727	128,378	(24,651)	-19.2%	128,378
Vote 3 - Directorate: Corporate Services		–	–	50	–	78	50	28	56.3%	50
Vote 4 - Directorate: Strategic Services		481	663	3,706	28	476	3,706	(3,231)	-87.2%	3,706
Vote 5 - Directorate: Technical Service & Community Services		51,184	138,998	63,954	2,425	53,449	63,954	(10,505)	-16.4%	63,954
Vote 6 - Municipal Manager- Acting		–	–	–	–	–	–	–		–
Total Revenue by Vote	2	153,762	252,319	196,088	3,447	158,214	196,088	(37,874)	-19.3%	196,088
Expenditure by Vote	1									
Vote 1 - Office of the Municipal Manager		–	–	0	(85)	(85)	0	(85)	-8489600.0%	0
Vote 2 - Directorate: Budget and Treasury		50,957	36,542	61,518	26,061	60,486	61,518	(1,032)	-1.7%	61,518
Vote 3 - Directorate: Corporate Services		7,214	14,170	21,383	5,019	11,992	21,383	(9,392)	-43.9%	21,383
Vote 4 - Directorate: Strategic Services		16,699	21,569	20,979	1,420	15,995	20,979	(4,983)	-23.8%	20,979
Vote 5 - Directorate: Technical Service & Community Services		37,163	47,973	57,128	(3,168)	39,501	57,128	(17,627)	-30.9%	57,128
Vote 6 - Municipal Manager- Acting		–	–	–	–	–	–	–		–
Total Expenditure by Vote	2	112,033	120,253	161,008	29,246	127,888	161,008	(33,120)	-20.6%	161,008
Surplus/ (Deficit) for the year	2	41,729	132,066	35,080	(25,799)	30,326	35,080	(4,755)	-13.6%	35,080

2.1.6 Annual Budget Statement – Financial Position

EC123 Great Kei - Table C6 Monthly Budget Statement - Financial Position - M 12 June

Description	Ref	2022/23	Budget Year 2023/24			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		33,547	55,978	58,207	70,648	58,207
Trade and other receivables from exchange transactions		3,682	17,811	17,811	5,674	17,811
Receivables from non-exchange transactions		(7,871)	33,682	33,682	5,116	33,682
Current portion of non-current receivables		1	—	0	37	0
Inventory		13	13	13	—	13
VAT		6,139	2,800	2,800	8,151	2,800
Other current assets		143	—	5	125	5
Total current assets		35,655	110,284	112,518	89,750	112,518
Non current assets						
Investments		—	—	—	—	—
Investment property		74,601	77,801	73,105	73,005	73,105
Property, plant and equipment		277,166	323,948	286,387	284,693	286,387
Biological assets		—	—	—	—	—
Living and non-living resources		—	—	—	—	—
Heritage assets		36	36	36	36	36
Intangible assets		26	535	441	376	441
Trade and other receivables from exchange transactions		—	—	—	—	—
Non-current receivables from non-exchange transactions		—	—	0	(1,122)	0
Other non-current assets		—	—	—	—	—
Total non current assets		351,829	402,319	359,968	356,988	359,968
TOTAL ASSETS		387,484	512,603	472,487	446,738	472,487
LIABILITIES						
Current liabilities						
Bank overdraft		—	—	—	—	—
Financial liabilities		—	—	0	—	0
Consumer deposits		377	35	35	368	35
Trade and other payables from exchange transactions		53,637	8,234	8,234	50,984	8,234
Trade and other payables from non-exchange transactions		2,263	—	0	16,406	0
Provision		3,534	6,200	6,200	4,721	6,200
VAT		5,729	—	(0)	7,493	(0)
Other current liabilities		—	—	0	(66)	0
Total current liabilities		65,539	14,469	14,469	79,905	14,469
Non current liabilities						
Financial liabilities		—	—	0	—	0
Provision		20,914	30,000	30,000	20,562	30,000
Long term portion of trade payables		—	—	—	—	—
Other non-current liabilities		10,576	—	0	7,262	0
Total non current liabilities		31,490	30,000	30,000	27,824	30,000
TOTAL LIABILITIES		97,029	44,469	44,469	107,729	44,469
NET ASSETS	2	290,455	468,135	428,018	339,009	428,018
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		307,247	450,336	425,832	337,572	425,832
Reserves and funds		—	—	—	—	—
Other		—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	2	307,247	450,336	425,832	337,572	425,832

2.1.7 Annual Budget Statement – Cash Flow

EC123 Great Kei - Table C7 Monthly Budget Statement – Cash Flow - M12 June

Description	Ref	2022/23		Budget Year 2023/24					Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	
R thousands	1							YTD variance %	
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates		29,471	33,682	33,682	2,018	37,811	33,682	4,129	12%
Service charges		22,391	17,762	17,762	508	21,987	17,762	4,225	24%
Other revenue		–	1,722	1,722	–	–	1,722	(1,722)	-100%
Transfers and Subsidies - Operational		–	56,733	56,733	–	–	56,733	(56,733)	-100%
Transfers and Subsidies - Capital		208,677	113,862	54,262	–	–	54,262	(54,262)	-100%
Interest		–	694	694	–	–	694	(694)	-100%
Dividends		–	–	–	–	–	–	–	–
Payments									
Suppliers and employees		(130,289)	(86,257)	(86,257)	(12,611)	(72,379)	(73,757)	(1,379)	2%
Interest		–	(280)	(280)	–	–	(280)	(280)	100%
Transfers and Subsidies		–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		130,251	137,918	78,318	(10,084)	(12,581)	90,818	103,399	114%
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE		–	–	3,043	–	–	3,043	(3,043)	-100%
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–
Payments									
Capital assets		(32,559)	(113,048)	(67,970)	(5,370)	(34,289)	(67,970)	(33,681)	50%
NET CASH FROM/(USED) INVESTING ACTIVITIES		(32,559)	(113,048)	(64,927)	(5,370)	(34,289)	(64,927)	(30,638)	47%
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans		–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	(7,874)	(49,313)	–	(49,313)	#DIV/0!
Payments									
Repayment of borrowing		–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	(7,874)	(49,313)	–	49,313	#DIV/0!
NET INCREASE/ (DECREASE) IN CASH HELD		97,692	24,870	13,391	(23,328)	(96,183)	25,891	–	–
Cash/cash equivalents at beginning:		16,610	16,610	16,610		34,735	16,610		13,391
Cash/cash equivalents at month/year end:		114,301	41,480	30,001		(61,448)	42,501		34,735
									48,126

4. Comparison of prior performance and year under review performance

KPA 1: Service Delivery and Infrastructure Provision.

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible Directorate
				Annual Plan	Actual	Annual Plan	Actual						
To ensure accessible roads within the Great Kei Local Municipal Area by June 2027	SD01: By constructing, maintaining gravel roads & Surfaced roads	SD01-01	Percentage of km's of gravel roads constructed	Construction of 3.5 km's of Diphini Internal Streets by 30th June 2024	Achieved	100% Construction of 7km's gravel road at Tainton 3.5 km's and Sotho 3.5 km's Internal Streets by 30 th June 2025	Achieved		Monthly progress reports, Completion certificates	7km's (100%) of 2 gravel roads (Tainton 3.5 km's and Sotho 3.5 km's) constructed by 30 th June 2025	None	None	TECHNICAL
			Percentage spending of MIG Allocation (Output)	100% Spending of MIG Funding by 30th June 2024	Achieved	100% Spending of MIG allocation by 30th June 2025	Achieved		MIG expenditure reports to Council. MIG signed Reconciliation Report	100% (R12.4 million) MIG allocation spent as at 30 June 2025	None	None	

IDP Objective	IDP strategy	KPI Number		Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible directorate
				Percentage construction progress of kms to be surfaced	Annual Plan 3.7 km of surfaced roads to be constructed in 2023/24 Kei Mouth Internal Streets by 30th June 2024	Actual Not Achieved	Annual Plan 50% of Construction progress of 3.7 km roads to be surfaced at Kei Mouth Internal Streets by 30th June 2025	Actual Not Achieved		Monthly progress reports	0% construction during the 2024/2025 financial year. 2023/2024 reported construction is 38% since inception.	During the 2024/2025 financial year, construction progress of 3.7 km roads to be surfaced at Kei Mouth Internal Streets was halted due to an appeal that was submitted by the contractor as a result of termination submitted	The Municipality has sourced legal representative to lead the adjudication process planned to be finalised by 31 December 2025	TECHNICAL

IDP Objective	IDP strategy	KPI Number		Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible Directorate
					Annual Plan	Actual	Annual Plan	Actual						
				Completed and approved preliminary design report	Complete Planning and design of 1.5 kms to be surfaced in R349 to Haga-Haga by 30 June 2024	Not Achieved	Submission and approval of Final Pre-liminary design reports for the surfacing of R349 road to Haga-Haga to the funder (EC-Department of Transport) by the 30 June 2025	Achieved		Preliminary Design Report Approval letter from funder (EC-Department of Transport)	1 X Preliminary Design Report 1 X Approval Letter by 30th June 2025	None	None	TECHNICAL

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible directorate
				Annual Plan	Actual	Annual Plan	Actual						
			Completed and approved preliminary design report	Complete Planning and design of 1 km to be surfaced in Kei Mouth Ferry Road by 30 June 2024	Not Achieved	Submission and approval of Final Pre-liminary design reports for the surfacing of Kei Mouth Road to Ferry to the funder (EC-Department of Transport) by the 30 June 2025	Achieved		Preliminary Design Report Approval letter from funder (EC-Department of Transport)	1 X Preliminary Design Report 1 X Approval Letter by 30th June 2025	None	None	TECHNICAL

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible Directorate
				Annual Plan	Actual	Annual Plan	Actual						
			Percentage of km's of access roads constructed	Facilitation of procurement of professional consultants and contractors for access road by 30 June 2024	Achieved	100% of Construction progress of 20km's disaster management projects (Ntushu-ntushu 2.5km's, Ncalukeni 2.5km's, Lusizini 2.5km's, 2024Khayelitsha 2.5km's, Ngxingxolo 2.5km's, Hardwick 5km's and Chintsa East 2.5km's)	Achieved		Monthly progress reports, Completion certificates	20km's (100%) of 7x access roads (Ntushu-ntushu 2.5km's, Ncalukeni 2.5km's, Lusizini 2.5km's, 2024Khayelitsha 2.5km's, Ngxingxolo 2.5km's, Hardwick 5km's and Chintsa East 2.5km's) constructed by 30th June 2025	None	None	TECHNICAL

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible Directorate
			Percentage of reconstruction kms to be constructed	Annual Plan	None	Actual	None			62% of 1km Kei Mouth Internal Streets Reconstructed, 10% of 1km Link Road Morgan Bay Reconstructed, 38% of 0.8km Hagara internal streets Reconstructed, 85% of 0.5km Zone 10 Internal Streets Reconstructed, 27% of 1.5km Ngxigxolo access road Reconstructed by 30th June 2025	None	None	TECHNICAL
				Annual Plan	None	Actual	10% Reconstruction of 4.8km's disaster management projects (1km Kei Mouth Internal Streets, 1km Link Road Morgan Bay, 0.8km Hagara internal streets, 0.5km Zone 10 Internal Streets, 1.5km Ngxigxolo access road) Internal Streets by 30th June 2025		Monthly progress reports, Completion certificates				

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible Directorate
				Annual Plan	Actual	Annual Plan	Actual						
To ensure provision of public amenities by June 2027	SD02: By Constructing public amenities	SD02-01	Percentage of construction progress of public amenities to be constructed	Construction of Taiton Community Hall by 30th June 2024	Achieved	100% Construction progress of Draibosch community Hall by 30th June 2025	Achieved	👍	Monthly progress reports, Completion certificates	1X Community Hall at 100% constructed by 30th June 2025	None	None	TECHNICAL
To ensure alignment of SDF with the IDP by June 2027 to ensure progressive Spatial Planning & Land Use Management Systems	SD03: By ensuring Controlled development within Great Kei LM	SD03-01	Final reviewed and approved Municipal Spatial Development Framework	Construction of Komga Sport field by 30th June 2024	Achieved	100% Construction progress of Ncalukeni Sport field by 30th June 2025	Achieved	👍	Monthly progress reports, Completion certificates	1 X Sport Field at 100% constructed by 30th June 2025	None	None	TECHNICAL
To facilitate the provision of Integrated sustainable human settlement within GKM by June 2027	SD04: By Facilitating access to alternative Land for Settlement purposes	SD04-01	Number of Facilitation Reports obtained from the Department of Human Settlements (DoHS)	4 x Reports to Standing committee on the formalisation of the informal settlements (Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements by 30 June 2024	Not achieved	4 x Quarterly Facilitation Reports obtained on the formalisation of the informal settlements (Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements by 30th June 2025	Achieved	👍	4 Quarterly Facilitation Reports obtained on the formalisation of the informal settlements informal Settlements	1x Reviewed and Approved Municipal Spatial Development Framework by 30th June 2025	None	None	TECHNICAL
				4 x Reports to Standing committee on the formalisation of the informal settlements (Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements by 30 June 2024	Not achieved	4 x Quarterly Facilitation Reports obtained on the formalisation of the informal settlements (Cwili, Qumrha, Morgans Bay and Cintsa informal Settlements by 30th June 2025	Achieved	👍	4 Quarterly Facilitation Reports obtained on the formalisation of the informal settlements informal Settlements	4 x Quarterly Facilitation Reports obtained on the formalisation of the informal settlements by 30th June 2025	None	None	TECHNICAL

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible Directorate
To ensure improved solid waste management by June 2027	SD05: By implementing integrated Waste Management Plan in line with 2020 National Waste Management Strategy	SD05-01	Final reviewed and approved Integrated Waste Management Plan	Annual Plan	Actual	Annual Plan	Actual		Reviewed and approved Integrated Waste Management Plan. Copy of Reviewed and approved IWMP. Council resolution	1 X Reviewed and Approved Integrated Waste Management Plan by 30th June 2025	None	None	None
				Approved Integrated Waste Management Plan by 30 June 2024	Not Achieved	Reviewed and Approved Integrated Waste Management Plan by Council by 30 th June 2025	Achieved						
To control stray animals	SD06: By Developing a new landfill site	SD06-01	Number of Environmental Impact Assessment reports for the new Qumrha landfill site to the Council	Environmental Impact Assessment for the new identified landfill site by 30 June 2024	Not achieved	4x Progress Reports on Environmental Impact Assessment for the new identified landfill site to the Council by 30th June 2025	Achieved		4 x Reports on Environmental Impact Assessment for the new identified landfill site to the Council	4x Reports on Environmental Impact Assessment for the new identified landfill site by 30th June 2025	None	None	None
				Qumrha fence animal pound by 30 June 2024	Not achieved	50% Construction progress of Qumrha animal pound by 30 June 2025	Achieved						
To control stray animals	SD07: By constructing a new animal pound	SD07-01	Percentage Construction progress of Qumrha animal pound	Qumrha fence animal pound by 30 June 2024	Not achieved	50% Construction progress of Qumrha animal pound by 30 June 2025	Achieved		Monthly progress reports	72% Construction progress of Qumrha animal pound by 30th June 2025	None	None	None
				Qumrha fence animal pound by 30 June 2024	Not achieved	50% Construction progress of Qumrha animal pound by 30 June 2025	Achieved						

KPA 2: Local Economic Development

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To create opportunities for sustainable development within the GKM area by June 2027	LED01: By identifying and twinning with municipalities and organisations with similar areas of cooperation and development	LED01-01	Number of Memorandum of Understanding with stakeholder approved and implemented	MOU signed and implemented by 30 June 2024	Not Achieved	4X Memorandum of Understanding with stakeholder approved and implemented by 30th June 2025	Achieved		MOU with stakeholder approved and implemented	4X Memorandum of Understanding with stakeholder approved and implemented by 30th June 2025	None	None	LED

IDP Objective	IDP strategy	KPI Number		Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
	LED02: By implementing Small Town Revitalization Strategy			Number of funding applications submitted to potential funders for the implementation of Small-Town Revitalisation Strategy	Annual Plan	Achieved	Annual Plan	Actual	🔍	Proof of funding applications submitted	1 x Proof of funding applications submitted by 30th June 2025	The Municipality has since made funding applications and no feedback has been made thus far by the Eastern Cape Parks and Tourism Agency (ECPTA) and Amathole District Municipality regarding the correspondences sent requesting assistance with funding for the implementation of Small-Town Revitalisation Strategy	The Municipality will ensure to make a follow up on the applications sent to Eastern Cape Parks and Tourism Agency (ECPTA) and Amathole District Municipality	LED

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snpshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To create job opportunities through EPWP, CWP, MIG & other sectoral programmers by June 2027	LED03: Support initiatives geared towards mass job creation and sustainable livelihoods	LED02-01	Number of job opportunities created through EPWP & MIG projects (output)	140 jobs created by 30 June 2024	Achieved	140 Jobs created through EPWP & MIG projects by 30 th June 2025	Achieved		List of EPWP Beneficiaries 2024/2025	142 X Jobs created by 30 June 2025	None	None	LED
			Number of monitoring reports on the implementation of CWP program	550 CWP jobs created through re-registration of participants by 30 June 2024	Achieved	4x Monitoring reports on the implementation of CWP program by 30 th June 2025	Achieved		Reports and list of beneficiaries	4 x Monitoring reports on the implementation of CWP program by 30 th June 2025	None	None	LED
To promote the agrarian economy in support of the disadvantaged communal farmers by June 2027	LED04: By supporting and monitoring Agrarian and Farming Production and Programmes in partnership with DRDAR	LED03-01	Number of Reports on Agrarian & Farming Supported Programmes	4 Reports on Agrarian & Farming Supported Programmes by 30 June 2024	Achieved	4x Reports on Agrarian & Farming Supported Programmes by 30 th June 2025	Achieved		Copy of the Report on Agrarian & Farming Supported Programmes	4x Reports on Agrarian & Farming Supported Programmes by 30 th June 2025	None	None	LED

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To create a conducive environment for SMME's and Co-operatives to access economic opportunities by June 2027	LED05: Lobby technical support and funding from potential funders to support SMME's & Co-operatives	LED04-01	Number of GKM Small, Medium and Micro Enterprise supported (Output)	80 SMME's supported by 30 June 2024	Not achieved	40 Small, Medium and Micro Enterprise (SMME's) supported by 30 th June 2025	Achieved		Small, Medium and Micro Enterprise (SMME's) supported	57 x Small, Medium and Micro Enterprise (SMME's) supported by 30 th June 2025	None	None	LED
			Number of cooperatives supported	4 SMME trainings and workshops held by 30 June 2024	Achieved	3x Cooperatives supported by 30 th June 2025	Not Achieved		None	Zero(0) identification of cooperatives to be supported by the Municipality as at 30 June 2025	During the 2024/2025 Financial year, the Cooperatives were not identified as production inputs since the deliveries were not conducted for the last beneficiaries of 2023/2024 financial year	The municipality will prioritize the identification of cooperatives in order to create a conducive environment for SMME's and Co-operatives	LED

KPA 3: Financial Viability and Management

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To ensure proper management and maintenance of GKM assets by June 2027	FM01: By developing and maintaining a GRAP compliant asset register	FM01-01	Asset Management policy and updated Asset register approved by Council (Input)	Review of asset policy and asset register approved by Council 30th June 2024	Achieved	Review of asset policy approved by Council 31st May 2025 Reviewed Fixed Asset register as at 30 June 2025	Achieved		Copy of Council approved policy 1 X Updated Fixed Asset Register	1 X Approved Asset Management Policy & Council resolution 1 X Updated Fixed Asset Register as at 30 June 2025	None	None	BTO
To maintain effective and efficient procurement by June 2027	FM02: By ensuring adherence to Supply Chain Management Regulations	FM02-01	SCM Policy reviewed and approved by Council (Input)	SCM policy reviewed and approved by council by 31 May 2024	Achieved	SCM policy reviewed and approved by council by 31st May 2025	Achieved		Copy of approved policy, Council resolutions	Approved SCM Policy & Council resolutions by 31st May 2025	None	None	BTO

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
Expenditure management processes and systems by 2027	FM03: By implementing expenditure management in terms of Section 65 and 66 of MFMA	FM03-01	Percentage of Compliance on Payments of creditors within prescribed period	Payment of creditors within 30 days by 30 June 2024	Achieved	100% Compliance of creditors within prescribed period by end of June 2025	Not Achieved		Monthly invoice registers Creditors Age Analysis	12x Section 65 Reports by end of June 2025	The Municipality had long outstanding invoices which were not paid within the prescribed period due to unreconciled / disputed amounts owed to creditors	The Reconciliation engagements have been initiated in order to reconcile the outstanding balances	BTO
			Value of Irregular, Fruitless and Wasteful and Unauthorized Expenditure incurred by 30 June 2025	Implement 0% incurrence of Irregular, Fruitless and Wasteful and Unauthorized Expenditure by 30 June 2024	Not achieved	Zero incurred Irregular, Fruitless and Wasteful and Unauthorized Expenditure by 30 June 2025	Achieved		12 X Irregular, fruitless and wasteful, unauthorized expenditure reports	Zero (0) incurrence of irregular, fruitless and Wasteful and unauthorised Expenditure by the 30th June 2025	None	None	BTO
To Maintain effective and efficient Information and technology systems by June 2027	FM04: By Upgrading and maintenance of ICT infrastructure and systems	FM04-01	ICT policies and governance framework approved by Council (Input)	ICT policies reviewed and approved by council as at 30th June 2024	Not achieved	ICT policy reviewed and approved by Council as at 30th June 2025	Achieved		Council Resolutions, copy of ICT policy	1 X Council Approved ICT policy as at 30th June 2025	None	None	BTO

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshots	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
			IT Masterplan reviewed approved by Council (Input)	IT Master Plan Review and approved by council	Not achieved	IT Master Plan Reviewed and approved by Council by 30th June 2025	Achieved		Council resolutions; Copy of approved IT Masterplan	1 X council approved IT Master Plan by 30th June 2025	None	None	BTO
			1 X Set of Annual Financial Statements prepared and approved	Annual Financial Statements prepared and approved by 31 st August	Achieved	Annual Financial Statements prepared and approved by 31 st August 2024	Achieved		Annual Financial Statements & Proof of submission to Auditor General	1 X Annual Financial Statements prepared and approved by 31 st August 2024	None	None	BTO

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To maintain and improve effective revenue collection system consistent with Section 95 of the MSA and enforce the municipality's credit and debt control policy (Section 64 MFMA) by June 2027	FM05: Data cleansing and accurate billing of all GKM services and enforcing disconnection of electricity, effect legal action on non-payment of municipal services billed	FM05-01	Average Percentage revenue collection (Output)	45% collection rate on average by 30 June 2024	Achieved	65% Collection rate on average by 30 th June 2025	Achieved		79 % Average Collection has been achieved	12 X Monthly Income reports as at 30 June 2025	None	None	BTO
	FM06: By developing and implementing revenue turn-around strategy			To reduce old debt by R16 million as at end June 2024	Achieved	To reduce old debt by 16 million as at 30 th June 2025	Achieved		R 18,1 million reduction of old debt as at 30 June 2025	12 X Monthly Income reports as at 30 June 2025	None	None	BTO

IDP Objective	IDP strategy	KPI Number		Key Performance Indicator	Previous Year Review (2023/2024 FY)		Year Under Review (2024/2025 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible
	FM07: Review and implement the indigent policy and maintain an updated indigent register				Annual Plan	Actual	Annual Plan	Actual						
				Percentage of provisioning of approved registered beneficiaries	None	None	100% Provision of free basic services for approved registered beneficiaries by 30th June 2025	Achieved		100% Provisioning of approved registered Beneficiaries & List of Indigent applicants who benefited as at 30 June 2025. The number of Indigent household has decreased to 2452	12 X Free Basic Service monthly reports by 30th June 2025	None	None	BTO

KPA 4: Institutional Development and Transformation

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	LISTING	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To ensure the development and implementation of a strategic Corporate and HRM plan with a strategic Model to drive the implementation and alignment with the IDP by June 2027	ID01: By designing, implementing, and monitoring, all the strategies to achieve the Corporate and HR areas of focus	ID01-01	Strategic Human Resource Management Plan developed & approved by Council (Input)	Development of Strategic HR Plan by 30 June 2024	Not achieved	Development of Strategic HRM Plan and approval by Council on the 30 th June 2025	Not Achieved		Draft Human Resources Plan has been crafted and in place.	The Municipal Draft Human Resources Plan has been crafted and in place awaiting comments from Cooperative Governance & Traditional Affairs (COGTA), after which to be consulted with Employer & Employee Components	To Have Cooperative Governance & Traditional Affairs (COGTA) final comments then start with internal consultation. Final Human Resources Plan to be submitted in the Second Quarter of 2025/2026 Financial year	GKM Human Resource Management Plan	Corporate services
To ensure that all the discriminatory employment processes are eliminated to achieve Employment Equity Act by June 2027	ID02: By consistently submitting on stipulated timeframes, all the EE reports to the Department of Labour	ID02-01	Development and Submission of the EEP to LLF and Dept. of Labor by 30 June 2024	Development and Submission of the EEP to the LLF and Dept. of Labor by 30 th of June 2025	Achieved	Achieved	Achieved		Proof of submission of EEA forms to DoL	Proof of submission of EEA forms to DoL by 30th of June 2025	None	None	Corporate services

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	LISTING	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
To ensure the achievement of the Municipal Mission & Vision in enhancing service delivery by June 2027	ID03: By developing, reviewing, and implementing the Employee Equity Plan		Approved Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA	Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA by 30 June 2024	Achieved	Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA by 30 June 2025	Achieved		Approved Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA	Approved Annual Training Report and Workplace Skills Plan submitted to Council and LGSETA by 30 June 2025	None	None	Corporate services
	ID04: By Annually reviewing the GKM Organogram in order to address the community needs and functions of the Municipality	ID03-01	Organizational structure reviewed and approved by Council (Input)	Organizational structure reviewed and approved by council by 30 June 2024	Achieved	2025/2026 Organization structure reviewed and approved by Council as at 30 June 2025	Achieved		2025/2026 Organization structure reviewed and approved by Council	Final Organogram & Council Resolution as at 30 June 2025	None	None	Corporate services

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	LISTING	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						
			Number of reports on recruitment, terminations submitted to the Council	Report on implementation of GKM HR Policies and applicable legislation in line with recruitment, termination, and resignation by 30 June 2024	Achieved	4X Reports on recruitment, terminations submitted to the Council by 30th June 2025	Achieved		4X Reports on recruitment, terminations submitted to the Council	4X Reports on recruitment, terminations submitted to the Council by 30th June 2025	None	None	Corporate services
To ensure a fully capacitated and competent workforce and Council for the enhancement of performance, service delivery and sound corporate governance by June 2027	ID05: By ensuring the implementation and monitoring of WSP (including learnerships, internships, and graduate training programmes)	ID04-01	2023/2024 ATR & 24/25 Workplace Skills Plan reviewed, presented to LLF & approved by LGSETA by 30 June 2024	2023/2024 Workplace Skills Plan reviewed, presented to LLF & approved by LGSETA by 30 June 2024	Achieved	2023/2024 ATR & 24/25 Workplace Skills Plan reviewed, presented to LLF & submitted to LGSETA, & Council (input) by 30th June 2025	Achieved		Proof of submission of Workplace Skills	Acknowledgement letter of submission from LGSETA by 30th June 2025	None	None	Corporate services
To ensure effective functioning of Council and its committees by June 2027	ID06: By ensuring that the Council and its sub-committee'	ID05-01	Number of Council and standing committee meetings	4 Council sittings &	Achieved	4 x Council sittings &	Achieved		Copy of Council Minutes & attendance Registers for all Committees	Copy of Council Minutes & attendance Registers for all Committees by 30th June 2025	None	None	Corporate services

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	LISTING	Variance	Corrective Measure	Responsible
				Annual Plan	Actual	Annual Plan	Actual						Corporate
To promote sound labour relations and ensuring compliance with relevant labour legislations by June 2027	s seat in accordance with the approved Council calendar	ID06-01	set in line with Council calendar (Output)	20 Standing Committee held by 30 June 2024		20 Standing Committee held by 30th June 2025							
	ID07: By ensuring safe keeping of the Council resolution register		Number of Council resolution registers dispatched and implemented	4 Council Resolution Registers dispatched and implemented by 30 June 2024	Achieved	4x Council Resolution Registers dispatched and implemented by 30th June 2025	Achieved		Copy of the Council Resolution Noting the updates / progress on implementation	4x Council Resolution Registers dispatched and implemented by 30th June 2025	None	None	
	ID08: By implementing disciplinary codes and adhering to the applicable labour related legislations.		Percentage of Labour Related Matters recorded and reported to Council	4 Reports of Labour Related Matters recorded and resolved by 30 June 2024	Achieved	100% Labour Related Matters recorded and reported to Council by 30th June 2025	Achieved		Consolidated Reports on Labour Related Matters recorded and resolved	100% Labour Related Matters recorded and reported to Council by 30th June 2025	None	None	Corporate services

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	LISTING	Variance	Corrective Measure	Responsible
To ensure compliance with applicable legislation, regulations, policies and procedures by June 2027	ID09: By coordinating the development, review and implementation of all municipal policies, and procedure manuals in line with applicable legislation	ID07-01	Municipal Policies reviewed and approved by council (Input)	Annual Plan None	Actual None	Annual Plan Table all 2025/2026 municipal Policies reviewed and approved by council by 30th June 2025	Actual Achieved		Approved Municipal Policies	Tabled 2025/2026 municipal Policies reviewed and approved by council by 30th June 2025	None	None	Corporate services

KPA 5: Good Governance and Public Participation

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible directorate
				Annual Plan	Actual	Annual Plan	Actual						
To promote effective participation of community members in the affairs of the governance by June 2027	GG01: Regular and effective communication with communities	GG01-01	Number of reports on functionality of ward committees	7 Ward Committee meetings by 30 June 2024	Achieved	4x Reports on functionality of ward committees by 30 th June 2025	Achieved	👉	Reports on functionality of ward committees	4x Reports on functionality of ward committees by 30 th June 2025	None	None	Strategic Services
			Percentage of petitions recorded and attended	4 Mayoral Imbizos to be held by 30 June 2024	Achieved	100% petitions recorded and attended by 30 th June 2025	Achieved	👉	Petitions recorded and attended	100% petitions recorded and attended by 30 th June 2025	None	None	Strategic Services
To promote effective communication with all stakeholders by June 2027	GG02: Developing a functional communication and Marketing Strategy	GG02-01	Percentage of implementation of the GKM communication strategy	None	None	100% Implementation of GKM communication strategy by 30 th June 2025	Achieved	👉	Report on the implementation of GKM annual communication strategy	100% of Four (4)x Implementation of GKM communication strategy by 30 th June 2025	None	None	Strategic Services
To strengthen relations between the municipality, government departments and parastatals and to ensure integrated planning by June 2027	GG03: By facilitating IGR sittings	GG03-01	Number of Inter-Governmental Relations meetings held (Output)	4 Inter-Governmental Relations meeting held by 30 June 2024	Achieved	4x Inter-Governmental Relations meeting held by 30 th June 2025	Achieved	👉	Inter-Governmental Relations Attendance registers	4x Inter-Governmental Relations meetings held by 30 th June 2025	None	None	Strategic Services
To ensure effective functioning of Oversight	GG04: Provide administrative support to oversight committees	GG04-01	Number of Audit Committee Meetings held (Output)	4 Audit Committee Meetings held by 30 June 2024	Achieved	4x Audit Committee Meetings held by 30 th June 2025	Achieved	👉	Audit Committee Minutes	4x Audit Committee Meetings held by 30 th June 2025	None	None	Strategic Services

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshot	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible directorate
				Annual Plan	Actual	Annual Plan	Actual						
Committees by June 2027			Number of Municipal Public Accounts Committee meetings held before the sitting of Council (Output)	4 Municipal Public Accounts Committee meeting held by 30 June 2024	Achieved	4x Municipal Public Accounts Committee meeting held by 30 th June 2025	Achieved		Municipal Public Accounts Committee Minutes	4x Municipal Public Accounts Committee meeting held by 30 th June 2025	None	None	Strategic Services
To provide independent professional advice on governance issues, risk management and internal controls by 2027	GG05: Review and adopt Internal Audit and Audit Committee Charters	GG05-01	Audit Committee Charters approved by Council (Input)	Approved Internal Audit and Audit Committee Charters by Council by 30 June 2024	Achieved	Approved Audit Committee Charter by Council as at end of June 2025	Achieved		Approved Audit Committee Charter by Council	Signed and approved Audit Committee Charter by Council by 30 th June 2025	None	None	Strategic Services
To ensure compliance with applicable legislation, by June 2027	GG06: By ensuring that all legal matters are dealt within prescribed timeframes	GG06-01	Percentage of litigation and compliance matters reported and recorded	4 reports on litigation, legislative and compliance matter by 30 June 2024	Achieved	100% Litigations and compliance matters reported and recorded by 30 th June 2025	Achieved		Litigations and compliance matters reported and recorded	100% at Six (6) X litigations and compliance matters reported and recorded by 30 th June 2025	None	None	Strategic Services
To develop a functional and responsive administration by 2027	GG07: By ensuring management of risk	GG07-01	Risk Registers developed and implemented	Strategic, Operational and Fraud Risk Registers developed and implemented by 30 June 2024	Achieved	Strategic, Operational and Fraud Risk Registers developed and implemented by 30 th June 2025	Achieved		Strategic, Operational and Fraud Risk Registers developed and implemented	3x Risk management reports, 1x Strategic risk register, 1x Operational risk register and 1x Fraud risk register by 30 th June 2025	None	None	Strategic Services

IDP Objective	IDP strategy	KPI Number	Key Performance Indicator	Previous Year Review (2023/24 FY)		Year Under Review (2024/25 FY)		Snapshots	Portfolio of Evidence	Listing	Variance	Corrective Measure	Responsible directorate	Strategic Services
To accelerate empowerment of historically vulnerable groups by June 2027	GG08: By mainstreaming of Special programmers in all GKM programs, plans, and projects	GG08-01	Number of SPU Programs implemented	Annual Plan	Achieved	Annual Plan	Achieved		SPU Plan and SPU Implementation Report	1x Approved and signed SPU Plan & 16 X SPU programs implemented by 30 June 2025	None	None		
				8 SPU programs to be implemented by 30 June 2024		4 X SPU Programs implemented by 30 June 2025								

5. Performance of Capital Projects

3 Year Plan									
2024/2025 Financial Year: R 12 436 000, 00									
PROJECT NAME	WARD	Location	KM	FUNDE R	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Construction of Soto Internal Streets	2	Soto Location	3.5 kms	MIG	R2 618 079.73	Construction	Project is at 100% construction	None	None
Construction of Tainton Internal Streets	1	Tainton Location	3.5 kms	MIG	R3 236 592.22	Construction	Project is at 100% Construction,	None	None
Construction of Draaibosch Community Hall	7	Draaibosch Village	290m ²	MIG	R2 779 357.01	Construction	Project is at 100% Construction,	None	None
Construction of Ncalukeni Sportfield	3	Ncalukeni	3.7 Hectares	MIG	R4 100 000.00	Construction	Project is at 100% construction (Practical Complete)	None	None
2025/2026 Financial Year:									
PROJECT NAME	WARD	Location	KM	FUNDE R	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Diphini Community Hall	3	Diphini	290m ²	MIG	R3 946 670.79	Construction	Procurement of Contractor underway		
Zone 10 Community Hall	7	Zone 10 (Qumrha)	290m ²	MIG	R3 946 670.79	Construction	Procurement of Contractor underway		
Sithungu Internal Streets	3	Sithungu	3.5 km	MIG	R3 271217, 10	Construction	Procurement of Contractor underway		
Mangqukela Internal Streets	4	Mangqukela	3.5km	MIG	R3 271217, 10	Construction	Procurement of Contractor underway		

Disaster Funding

R17 400 000,00									
PROJECT NAME	WARD	Location	KM	FUNDER	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Construction of Hardwick Road	6	Qumtha Town	2.5km	Disaster Funding	R 4 020 000,00	Construction	Project is at 100% Construction,	None	None
Construction of NtushuNtushu Access Road	1	NtushuNtushu	2.5km	Disaster Funding	R 2 700 000,00	Construction	Project is at 100% Construction,	None	None
Construction of Chintsa East Area 16&17 Internal Streets	1	Chintsa East Area 16& 17	2.5km	Disaster Funding	R 2 700 000,00	Construction	Project is at 100% Construction,	None	None
Construction of Ncalukeni Internal Streets	3	Ncalukeni	2.5km	Disaster Funding	R 2 000 000,00	Construction	Project is at 100% Construction,	None	None
Construction of Ngxingxolo (Cefane) Internal Streets	2	Cefane	2.5km	Disaster Funding	R 2 000 000,00	Construction	Project is at 100% Construction,	None	None
Construction of Lusizini Internal Streets	3	Lusizini	2.5km	Disaster Funding	R 2 000 000,00	Construction	Project is at 100% Construction,	None	None
Construction of Khayelilisha Internal Streets	3	Khayelilisha	2.5km	Disaster Funding	R 2 000 000,00	Construction	Project is at 100% Construction,	None	None
R18 160 000,00									
PROJECT NAME	WARD	Location	KM	FUNDER	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Construction of Kei Mouth internal streets	5	Kei Mouth	1km	Disaster Funding	R 5 300 000,00	Construction	Project is at 60% Construction,	None	None
Construction of Haga-Haga internal streets	5	Haga-Haga	0.8km	Disaster Funding	R 4 000 000,00	Construction	Project is at 45% Construction,	None	None
Construction of Morgan's Bay internal streets	5	Morgan's Bay	0.6km	Disaster Funding	R 4 860 000,00	Construction	Project is at 10% Construction,	None	None
Construction of Ngxingxolo/KweNxurha Access Roads	2	Ngxingxolo	1.2km	Disaster Funding	R 2 000 000,00	Construction	Project is at 30% Construction,	None	None
Construction of Zone 10 internal streets	7	Zone 10 (Qumtha)	0.244km	Disaster Funding	R 2 000 000,00	Construction	Project is at 70% Construction,	None	None

Annual Performance Report on STR Capital Projects

STR Projects									
2024/2025 Financial Year:									
PROJECT NAME	WARD	Location	KM	FUNDER	BUDGET	STATUS	Progress to date	Reasons for variance	Corrective measures
Surfacing of Cintsa Internal Streets	1	Chintsa East	3.55km	OTP	R20 681 491,57	Construction	Construction at 100%	None	None
Surfacing of Kei Mouth Internal Streets	5	Kei Mouth	3.7km	OTP	R23 736 488,96	Construction	Contracts for the Contractor terminated as of 30 June 2024. Process now at Court Adjudication stage for amicable termination.	Litigation Non-performance of Contractor	GKM has revised the MOA with OTP for the completion of the project.

6. Conclusion

This document represents the Great Kei Municipality's detailed report back to citizens and stakeholders on the municipality's performance during 2024/2025 financial year. This report therefore provides the detailed performance of the municipality in terms of assessing achievements in efforts to realise the objectives as set by Council for the year under review. All the reported positive results attained are because of the continued commitment and cooperation between our communities, administration and political leadership. As such, this report not only reflects on milestones and challenges experienced, but also on the on-going commitment to progressively deepen accountability to the citizens of the whole of the Great Kei Municipality area.